PA2017-002

# Health Care Advisors & Planners

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# Gary Griffin & Associates, Inc.

HECENVED

APR 1 2 2017

AND DEVELOPMENT AGENCY

April 11, 2017

Mr. Alva Lambert
Executive Director
State Health Planning & Dev. Agency
100 North Union Street
RSA Union Building, Suite 870
Montgomery, Alabama 36104

RE: Adjustment Application Psychiatric Beds

Dear Mr. Lambert:

Enclosed is the Adjustment Application by The Health Care Authority of Anniston on behalf of hospitals in Anniston and Jacksonville. Both hospitals located in Calhoun County. The check for the filing fee is being forwarded to SHPDA via Federal Express.

Thank you for your attention to this Adjustment Application. We look forward to discussing this with the SHCC on June 2, 2017. Should your Agency have any questions, please contact me.

Sincerely,

Gary Griffin

cc email:

Mr. Joe Weaver

Mr. Jim Williams

FECEIVED

# **ADJUSTMENT APPLICATION**

APR 1 2 2017

STATE HEALTH PLANNING AND DEVELOPMENT AGENCY

FOR

# 20 ADULT PSY BEDS AND 5 GERI PSY BEDS FOR CALHOUN COUNTY

RESPONDING TO THE INCREASING NUMBER OF ACUTE ADULT and GERIATRIC PSYCHIATRIC PATIENTS PRESENTINIG TO EMERGENCY ROOMS IN CALHOUN COUNTY and LACK OF PSYCHIATRIC BEDS DUE TO ALL TO FREQUENT HIGH OCCUPANCY LEVELS OF EXISTING BEDS IN CALHOUN COUNTY CREATING THE INABILITY TO ACCEPT THOSE PATIENTS NECESSITATING REFERRALS OF CALHOUN COUNTY RESIDENTS TO DISTANT HOSPITALS, STAYS IN EMERGENCY ROOMS AND IMPEDING CONTINUITY OF CARE

SUBMITTED BY

REGIONAL MEDICAL CENTER BOARD



ON BEHALF OF

RMC - ANNISTON Providing Adult Psychiatric Services

&

RMC - JACKSONVILLE Providing Behavioral Health Program for Seniors

# GOALS FOR ADJUSTMENT

With the Adjustment of 20 Adult Psy beds and 5 Geriatric Psy beds, the goals are:

- 1. to provide an additional supply of Adult and Geriatric Psychiatric beds to meet at least current demand and, hopefully, future demand;
- to stop or greatly reduce the current reliance of referring Adult and Geriatric
   Psychiatric patients living in Calhoun County to distant hospitals thereby impeding
   family participation and continuity of care by Calhoun County based public and private
   outpatient psychiatric providers; and
- 3. to provide better psychiatric care to patients and families than temporary housing in local emergency rooms thereby delaying care by hours and days.

# PROPOSED ADJUSTMENT

The Adjustment the SHCC is requested to adopt is as follows:

410-2-4-.10: Psychiatric Care

(4)(a) Plan Adjustments: For the City limits of Anniston, located in Calhoun County, the SHCC finds a need for 20 additional inpatient psychiatric beds restricted to adult services.

and

(4)(b) Plan Adjustments: For the City limits of Jacksonville, located in Calhoun County, the SHCC finds a need for 5 additional inpatient psychiatric beds restricted to geriatric services.

### APPLICANT

Applicant:

The Health Care Authority of the City of Anniston on behalf of hospitals in

Anniston and Jacksonville.

# CONTACT INFORMATION

**Contact Person:** 

Gary Griffin

Gary Griffin & Associates, Inc. Health Care Advisors & Planners

P.O. Box 8551 Gadsden, AL 35902

Office: 256-546-1442 or Cell: 256-393-0188



**Proof of Publication:** To Be Provided to SHPDA Under Separate Cover

**Filing Fee:** \$3,500



# WHY IS THIS ADJUSTMENT NEEDED

Several of the reasons why this Adjustment for 25 additional psychiatric beds in Calhoun County is needed are:

- 1. <u>Growth In Geriatric Psy Occupancy:</u> Patient census at the Geri Psy Unit at RMC Jacksonville has increased, especially since consolidation of the two smaller Geri Psy Units into one location in Jacksonville. The occupancy rate for the consolidated Geri Psy Unit has recently been as high as 98%. Prior to consolidation, the combined occupancy for the two separate Units was 56%.
- 2. <u>High Geriatric Psy Occupancy:</u> For the first quarter of 2017, the consolidated Geri Psy unit was at 83% percent occupancy. This is above the desired level of 75%.
- 3. <u>Consolidation of System Geri Psy Resources:</u> Consolidation of the two small Geri Psy bed units into one 25 bed Geri Psy Unit plus the existence of excellent clinical and support resources has produced the expected additive effect besting historical utilization when the units were separated between two location (Anniston and Jackson).
- 4. <u>Growth In Adult Psy Occupancy:</u> Patient census at Adult Unit at RMC Anniston has increased from 46% for CY 2016 to 77 percent for the first quarter of CY 2017. For March 2017, the occupancy rate was 90 percent. This is above the desired level of 75%.
- 5. <u>Unmet Need Adult Psy:</u> Much of the increase in the occupancy for the Adult Psy Unit can be tied to partially fulfilling the unmet need for adult psychiatric services in Calhoun County. RMC is the only provider of Adult and Geri Psy services in Calhoun County.
- 6. <u>Enhanced Adult Psychiatric Physician Resources:</u> To tap this unmet need, RMC and others undertook actions to enhance adult psychiatric physician and other resources for Calhoun County.
- 7. <u>Adult Psy Patients in RMC's Two ERs:</u> Psychiatric patients have been presenting to Emergency Rooms at RMC Jacksonville and RMC Anniston when there have been no available psychiatric beds at RMC Anniston or RMC Jacksonville. Therefore, these psy patients must wait in the Emergency Rooms until a geographically distant psy bed becomes available. This stymies inpatient care as well as continuity of outpatient psychiatric services.
  - a. **Anniston ER Psy Diversion:** For the RMC Anniston Adult Psy Unit, in a recent 90 day period on 26 separate days there was not an available Adult psy bed. Therefore, Adult psy diversion was about 29 percent of the time with those psy patients held in the Emergency Room until transfer.
  - b. Anniston ER Psy Transfers Out of County: For the RMC Anniston Adult Psy Unit, in a recent 90 day period there were 30 adult/geri psy patients transferred to



- other hospitals outside Calhoun County. Approximately, 67% of these patients lived in Calhoun County. Most of these ER Adult psy transfers were to hospitals in Jefferson County (about 65 miles from RMC Anniston to UAB). (This excludes 20 <u>adolescent</u> patient transfers during the same time period.)
- c. Jacksonville ER Psy Diversion: For the RMC Jacksonville Emergency Room, 43 adult/geri psy patients were transferred directly from the Emergency Room to other hospitals outside Calhoun County. This equates to psy diversion of approximately 12 percent just for RMC Jacksonville.
- d. Jacksonville ER Psy Transfers Most Are Residents of Calhoun County: For the psy patients transferred from the RMC Jacksonville Emergency Room, 84% were residents of Calhoun County and 16% residing out of county (Jefferson, Cherokee, Randolph and out of state).
- e. Jacksonville ER Psy Transfers Most Are Transferred Out of County: Of the psy patients transferred from the RMC Jacksonville Emergency Room, 65% were transferred out of county (mostly to Jefferson and Etowah) and 35% to RMC Anniston.
- 8. <u>Enhanced Adult Psychiatric Clinical Coverage:</u> RMC Anniston has added and enhanced psychiatric physician coverage for adult psychiatric services, which has tapped into the previously unmet need for Adult psychiatric services in Calhoun County.
- 9. <u>Consolidation of Geri Psy Units:</u> RMC Jacksonville has had adequate physician and other coverage for geri psy services. These services at RMC Jacksonville were further enhanced by the consolidation of 15 Geri Psy beds from RMC Anniston into the 10 bed Geri Psy Unit at RMC Jacksonville with operation as of July 1, 2016. This consolidation of two small geri psy beds units was the result of a system approach to providing psychiatric services and letting the better service prevail. This consolidation reversed long historical under-utilization of geri psy beds at RMC Anniston.

# GEOGRAPHICAL AREA FOR PROPOSED ADJUSTMENT

The geographical area for the proposed adjustment is Calhoun County.



# MAP OF CURRENT PSYCHIATRIC PROVIDERS - CALHOUN COUNTY

A map of licensed inpatient psychiatric locations in Calhoun County is presented below, which identifies the Geriatric Unit at RMC -Jacksonville and the Adult Unit at RMC - Anniston.

# MAP 1 CURRENT PSYCHIATRIC BED LOCATIONS - CALHOUN COUNTY





Page **6** of **79** 

# PATIENT ORIGIN - RMC JACKSONVILLE GERIATRIC PSY PATIENTS

Table 1 PATIENT ORIGIN RMC JACKSONVILLE GERI PSY PATIENTS

Geri Psy Patient County of Residence	Number Patients	Percent
Calhoun	286	76.3%
Talladega	18	4.8%
Randolph	14	3.7%
Cleburne	13	3.5%
Chambers	10	2.7%
Etowah	10	2.7%
Eleven Other Alabama Counties	22	5.9%
Out of State	2	0.5%
TOTAL	375	100.0%

# PATIENT ORIGIN - RMC ANNISTON ADULT PSY PATIENTS

Table 2 PATIENT ORIGIN RMC ANNISTON ADULT PSY PATIENTS

December 31, 2016				
AREA	ADULT PSY INPATIENTS	PERCENT		
Calhoun	257	60.3%		
Talladega	38	8.9%		
Cleburne	31	7.3%		
Randolph	21	4.9%		
Other Alabama Counties (19)	60	14.1%		
Out of State	19	4.5%		
TOTAL	426	100.0%		



# PHYSICIANS COMMITTED TO PRACTICE IN AREA

Calhoun County is fortunate to have an excellent foundation of physicians. The Adjustment for 25 inpatient psychiatric beds does not depend on the need for additional physician specialties.

# **STAFFING**

The estimated staffing would represent about 15 to 25 new jobs to be obtained from the local and regional labor markets as is the mechanism today.

# NAMES OF PATIENTS DENIED SERVICES

Although this question is presented in the SHP Adjustment Organizational Outline, the Applicant is prohibited by various laws and regulations from listing list the names of persons. State law may prevent SHPDA from receiving names of patients, residents, families and caregivers.

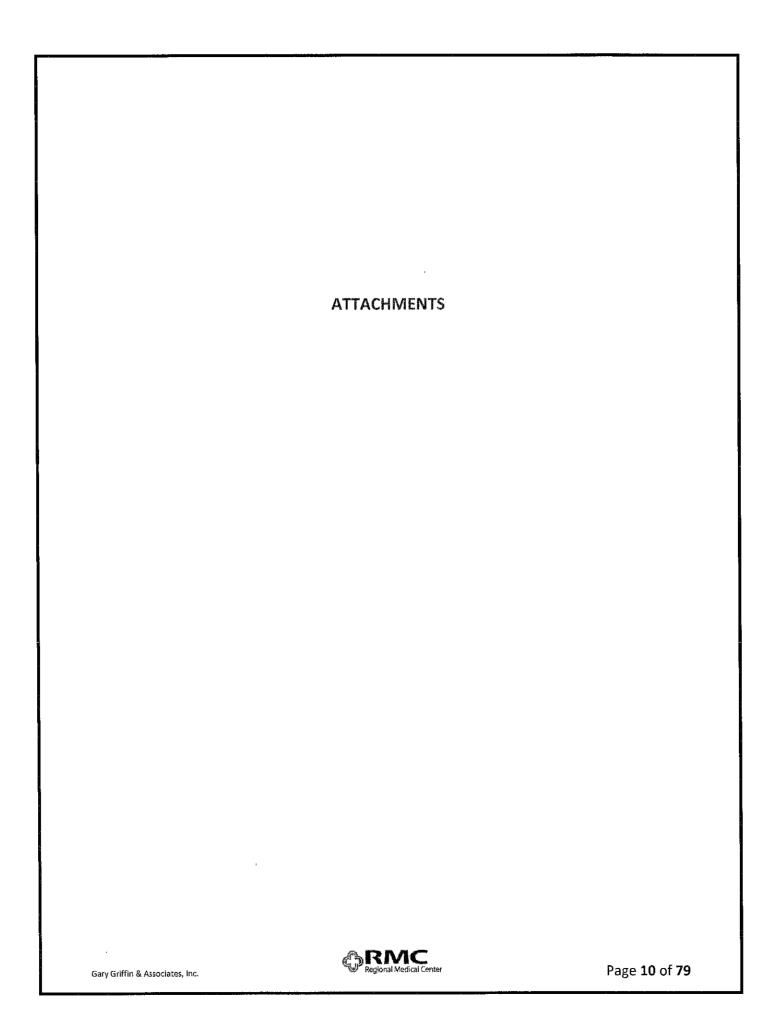
The Applicant has achieved the purpose of the Outline question by instead showing quantitatively when and where denial of service was evident without resorting to release of private, confidential information (names).

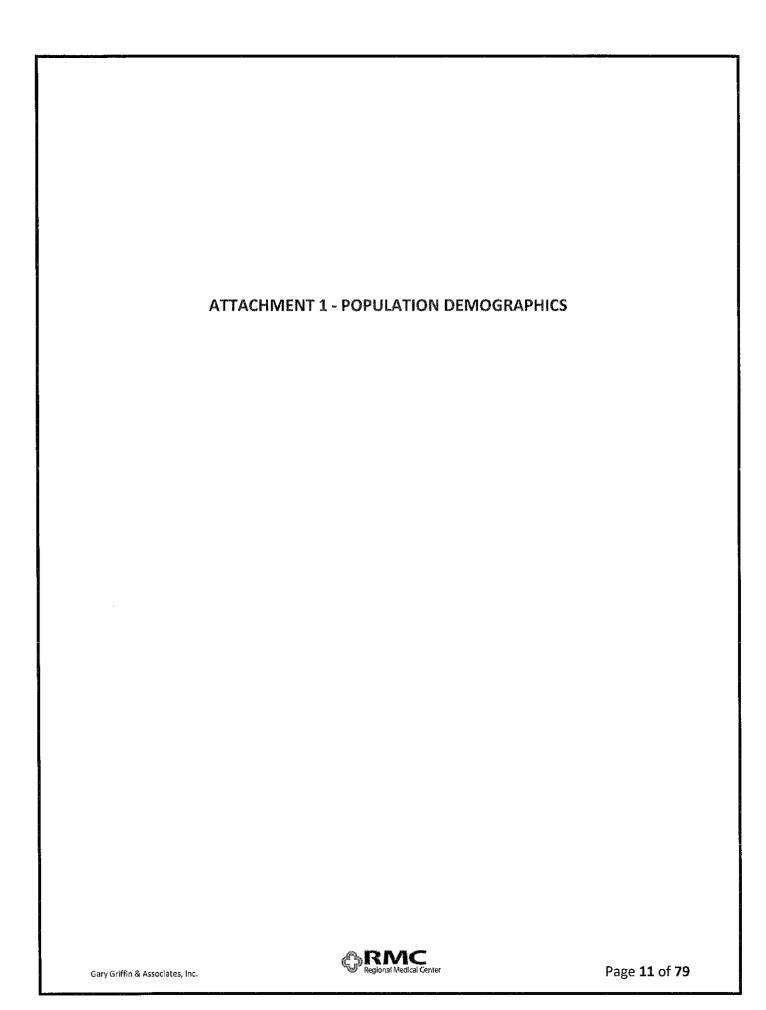


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# **Community Profile**

# Community Profile

Calhoun County is the most populous and progressive county in East Alabama. Located in the Anniston-Oxford-Jacksonville MSA, the high population in Calhoun County makes the community one of the most populated counties in the state. The county is located sixty miles east of Birmingham, Alabama, and ninety miles west of Atlanta, Georgia on I-20. Calhoun County has more than 150 companies in its industrial database and is a regional source for commercial, professional, medical, educational, and retail services.

# Cities and Towns

Anniston	22,810
Hobson City	732
Jacksonville	12,828
Ohatchee	1.284
Oxford	20,903
Piedment	4,789
Weaver	2,864
Source HS Congre	



# Households and Income





Average Household Size	2.44
Median Household Income	\$39,962
Per Capita Income	\$20,881
Source: U.S. Consus	



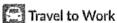
# Educational Attainment



For more information visit CalhounCountyEDC.org

# **Public and Private Schools**

Calhoun County Schools	7
Anniston	5
Oxford	4
Jacksonville	1
Piedmont	1
Private Schools	8





Work Inside Calhoun County



Work outside Calhoun County



Average travel time to work

N.	Less than 9th grade	7.5%

Ş.	x-1 s Brage Lio piblows	1470
<b>1</b>	High School GED	33.7%
	Some College no degree	21.8%

■ Some College no degree ■ Associates Degree 6.5%

■ Bachelors Degree 9.7% ■ Graduate or professional 6.1%

Population of 115.916

150+ Industrial Companies

### Miles to Major Cities

W	lviotsi	, to A		900	Ŷ
Ste.	1900			59	
		. Isari	<i>7</i> -1		
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	r) 304	ville,	FL.	-06	
					×,

Missister TS Mapus Alexa Montgomery At 111 Nastville, TN 707

W.A cinanda, H Sayannah, ISA 340

# Universities & Colleges

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Carlyled Store Companity Callege

# Hospitals & Healthcare

Replicat Medical Center

Milital State Memorial Hoppiter

RMC48: Gorylle



# Demographic Snapshot (Parts 1 & 2)

Pop Facts:	Anniston cit		Anniston city, Al,		
Demographic Snapshot (Part 1)	25 mile ri	25 mile ring		50 mile ring	
Population	V-4,		en e		
2018 Projection	219,775	A Privat Villa	863,197	( N.S.)	
2013 Estimate	222,309	an term of the edit	858,584	AND IN HAME	
2010 Census	224,714		858,548	Firefally	
2000 Census Laborat College (1981) - The College (1981) - College (1981) - College (1981)	211,601	M. Arts, etc. 1, etc.	778,222	a caraca	
				SALATE VA	
Growth 2013-2018	-1.14%	North Age 1974	0.54%	num eug	
Growth 2010-2013	-1.07%	edera Aprili	0.00%	74. district.	
Growth 2000-2010	6.20%		10,32%		
2013 Estimated Population by Single Race	222,309		858,584		
Classification			-		
White Alone	169,177	76.10%	£662,920	77.219	
Black or African American Alone	43,371	19.51%	141,107	16,439	
American Indian and Alaska Native Alone	889	0.40%	3,746	0,449	
Asian Alone	1,628	0.73%	5,517	0.649	
Native Hawaiian and Other Pacific Islander Alone	147	0.07%	715	0,089	
Some Other Race Alone	3.457	1.56%	30.114	3.519	
Two or More Races	3,640	1.64%			
2013 Estimated Population Hispanic or Latino by	222,309		858,584		
Origin					
Not Hispanic or Latino	215,215		806,990	93.99%	
Hispanic or Latino	7,094	3.19%	51,594	production that sales	
Hispanic or Latino by Origin	7,094		51,594		
Mexican	4,793	67.57%	36,583	70,919	
Puerto Rican	613	8.64%	2,054		
Cuban	212	2.99%	771	1.499	
All Other Hispanic or Latino	1,476	20.81%	12,187	23.629	
2013 Estimated Hispanic or Latino by Single Race	7 004		E1 F04		
2013 Estimated Hispanic of Launo by Single Race Classification	7,094		51,594		
William Arthur State Control of the	2,856	40.26%	dy con	33.989	
үүлле Alone Black or African American Alone	2,009 345	4.87%	As a term of the contract when the con-	S of the residence of the second	
American Indian and Alaska Native Alone	94		1,142 616	and the second	
Asian Alone	25	1 IN H - N	****	20,000	
Asian Alone Native Hawailan and Other Pacific Islander Alone	32	La regional constraints		Service of the State	
		X 4 (5 P. 20 C. 20)	the decrease of a first	19-19-19-19-19-1	
Some Other Race Alone Two or More Races	3,248 494	45.78% 6.96%			



2013 Estimated Population, Asian Alone Race by	1,628	- 1129-11194-1	5,517	
Category Chinese, except Taiwanese	344	21.16%	1,183	21.44%
Filipino	227	13.96%	728	13.19%
Japanese	188		368	6,67%
Asian Indian	382			and the same of th
Korean	232	and constitution for the	h commercial in the second	9.41%
The state of the s	252 64	3.92%		11,40%
Vietnamese Cambodian			629 45	11.100
\$2.5 miles (1.5) and the second of the secon	6	0,37%	1 - 4	0.82%
Hmong and a supplied the supplied to the suppl				
Laction  Lace the content of the con	4	0.26%	98	1.77%
Thai	48	. 10 7	81	a confidence content and
All other Asian Races, including 2 or more	132	8.11%	653	11.85%
	Page 25-			
2013 Estimated Population by Ancestry	222,309	أنتستي	858,584	المطائفا أغوا لإوادات
Arab	339	0.15%	787	.0.09%
Czech  La was word, www.com i do pod skorawaniała word i progresio progresio i sincernia i necesaria.	53		169	0.02%
Danish	51		336	21 11 12 November 11
Dutch	2,243		6,697	
English	16,509		71,269	8,30%
French (except Basque)	2,197		7,107	
French Canadian	254		the state of the s	
German	10,965			
Greek the second second state of the second	121	0.05%	651	0,08%
Hungarian	208	0.09%	603	0.07%
<b>Insh</b>	16,234	7.30%	67,152	7.82%
Italian	3,665	1.65%	9,879	1.15%
Lithuanian	11	0.00%	106	0.01%
Norwegian	401	0.18%	1,326	0.15%
Polish and the second of the s	595	0.27%	3,097	0.36%
Portuguese:	204	0.09%	665	0.08%
Russian	82	0.04%	758	0.09%
Scottish	2,893			ing ing the second
Scotch-Irish	2562	the company of the co	t comment of a final second	
Slovak	10			
Subsaharan African	1,104		k	
Swedish	276	r )		0.20%
SWiss	88	ber Jase H., Ner 1	the entrance of the second	that office was a
Ukrainian	66			
United States of America	34,925	grand grand property and a single	Burney Control of the control of the series of the State of	Charle of a post of the second
Welsh	240			
West Indian (exc Hisp groups)	229			
Other	67,904			134 1 1 18 0 1 1 1 1 1
			5 . 4	6
Wilceen's culcinateried with the second seco	57,882	20,0478	194,531	22.66%



2013 Estimated Population Age 5+ by Language Spoken At Home	208,827	of the half of the fig.	802,126	1
Speak only English	200,785	96.15%	758,913	94.61%
Speak Asian or Pacific Island Language	794		2,655	0.33%
Speak IndoEuropean Language	1,368	0.66%	5,024	0.63%
Speak Spanish	5,620		34,422	4.29%
Speak Other Language	260	0.12%	1,112	0.14%
2013 Estimated Population by Sex	222,309		858,584	
Male	107,855	48.52%	419,203	48.82%
Female	114,454	51.48%	439,381	51.18%
2013 Estimated Population by Age	222,309		<b>858,58</b> 4	
Age 0 to 4	13 <i>A</i> 82	6.06%	56,458	6.58%
Age 5 to 9	13,578	6.11%	55,781	6.50%
Age 10 to 14	14,266	and the second of the	57,335	5.53%
	8,915	4.01%	<i>حود, ب</i> د 35,252	parameter and
Age 15 to 17 Age 18 to 20	9,863)	an garantaga ga ang 🎗	33,232 37,030	4.11% 4.31%
About the state of	11,750	5.29%	44,790	5.22%
Age 21 to 24	11,730, 26,701	12.01%	44,790 104,285	and a street of the co
Age 25 to 34 Age 35 to 44	\$	12.46%	110,164	
The second control of	27,701 30,718	a see a constant		13.84%
Age 45 to 54	de l'arrent com en rest	. I contract of	and the state of the control to the	Service Control of the Control of th
Age 55 to 64	29,800		109,185 75,679	12.72%
Age 65 to 74	20,543	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	1	8.81%
Age 75 to 84	11,059	4.97%	La Carrier of	4.59%
Age 85 and over	3,931	1.77%	14,369	1.67%
Age 16 and over	178,067	80.10%		
Age 18 and over	172,067	77,40%	653,758	76,14%
Age 21 and over	162,204	72.96%	616,727	71.83%
Age 65 and over	35,533	15.98%	129,475	15.08%
2013 Estimated Median Age	39.55		38.48	
2013 Estimated Average Age	39.66		38.81	
2013 Estimated Male Population by Age	107,855		419,203	
Age 0 to 4	6,915	6.41%		6.88%
Age 5 to 9	6,996	6,49%	28,426	6.78%
Age 10 to 14	7,330	6.80%	29,272	6.98%
Age 15 to 17	4,610	4.27%	18,207	4.34%
Age 18 to 20	4,922	4.56%	18,636	4,45%
Age 21 to 24	5,907	the second of the second of the	22,842	5.45%
Age 25 to 34	13,150			12.38%
Age 35 to 44	13,564	and the property of a second	State of the control of the control of	



Age 45 to 54	15,096		58,716	
Age 55 to 64	14,280		52,577	
Age 65 to 74	9,528		34,929	
Age 75 to 84	4,412		15,047	
Age 85 and over	1,143	1.06%	4,279	1.02%
2013 Estimated Median Age, Male	38.02		37.11	Paris da ana ankar Tanan
2013 Estimated Average Age, Male	38.31		37.57	
2013 Estimated Female Population by Age	114,454		439,381	
Age 0 to 4	6,567	5.74%	27,605	6.28%
Age 5 to 9	6,582	5.75%	27,356	6.23%
Age 10 to 14	6,936	6.06%	28,063	6.39%
Age 15 to 17	4,305	3.76%	17,046	3.88%
Age 18 to 20	4,941	4.32%	18,394	4.19%
Age 21 to 24	5,843	5,10%	21,947	5.00%
Age 25 to 34	13,552		52,404	
Age 35 to 44	14,137	12.35%	55,627	12,66%
Age 45 to 54	15,622	t a line to all	60,112	
Age 55 to 64	15,520	13,56%	56,608	12.88%
Age 65 to 74	11,015	9.62%	40,750	9.27%
Age 75 to 84	6,647	5.81%	23,380	5,32%
Age 85 and over	2,788	2.44%	10,090	2,30%
2013 Estimated Median Age, Female	41.01		39.83	
2013 Estimated Average Age, Female	40.92	, HARBYES	39.98	
2013 Estimated Population Age 15 and Over by Marita Status	180,983		689,010	
Total, Never Married	46,307	25.59%	169,406	24.59%
Males, Never Married	24,908	the second of the second	93,485	
Females, Never Married	21,399		5	
Married, Spouse present	87,624	48,42%	344,975	Y
Married, Spouse absent	9,517	5.26%	36,569	5.31%
Widowed	14,558	8.04%	51,913	7,53%
Males, Widowed	2,779	1.54%	9,831	1,43%
Females, Widowed	11,780	6.51%	42,081	6.11%
Divorced	22,977		86,747	6.0
Males, Divorced	10,495	5,80%	40,093	
Females, Divorced	12,483	5.90%	Error of the second	



2013 Estimated Population Age 25 and Over by Educational Attainment	150,454		571,937	
Less than 9th grade	11,879	7.90%	45,458	7.95%
Some High School, no diploma	18.698	12.43%	78,777	
High School Graduate (or GED)	51.672	34.34%	197,211	34.48%
Some College, no degree	34,399	Account to the control	125,015	5 Table 1 Tabl
Associate Degree	11,182	7.43%	38,233	6.68%
Bachelor's Degree	14,404		57,474	10,05%
Masfer's Degree	6,181	4.11%	21,344	3,73%
Professional School Degree	1,321	0.88%	5,422	0.95%
Doctorate Degree	720	0.48%	3,003	0.53%
2013 Est. Pop. Age 25+ by Educational Attainment, Hispanic or Latino	3,631	CONTRACTOR	24,372	
Less than High School	1,633	44.98%	14,447	59.28%
High School Graduate (or GED)	914	25,17%	5,306	21.77%
Some College or Associate's Degree	643	17.72%	3,101	12.72%
Bachelor's Degree or Higher	440	12.13%	1,518	6.23%
Pop Facts:	Anniston cit	The second secon	Anniston cit	1888 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
Demographic Snapshot (Part 2)	25 mile ri	ng	50 mile ri	ng
Households				
2018 Projection	87,270		329,418	
2013 Estimate	88,405		328,214	
2010 Census	89,514		328,788	
2000 Census	84,478		300,057	
			부터 불의 수가 될	
Growth 2013-2018	-1.28%		0.37%	
Growth 2010-2013	-1.24%		-0,17%	
Growth 2000-2010	5.96%		9.58%	
	00 405		300.014	
2013 Estimated Households by Household Type	88,405	المستقد المستدان	328,214	State of the second second
Family Households	60,575			3
Non-family Households	27,830	31.48%	95,989	29.25%
2013 Estimated Group Quarters Population	5,080		17,649	
2013 Households by Ethnicity: Hispanic or Latino	1,891	2.14%	12,026	3.66%
2013 Estimated Households by Household Income	88,405		328,214	State and the state of the stat
Less than \$15,000	18,393	20,81%	62,302	18,98%
\$15,000 to \$24,999	12,459			5
\$25,000 to \$34,999	11,668	8 46	B a mark that a	£
\$35,000 to \$49,999	13,312	3		



\$50,000 to \$74,999	14,990	16.96%	56,561	17.23%
\$75,000 to \$99,999	8,896	10.06%	32,250	9.83%
\$100,000 to \$124,999	4,229	4.78%	16,634	5,07%
\$125,000 to \$149,999	1,836	2.08%	7,150	2.18%
\$150,000 to \$199,999	1,583	1.79%	6,910	2.11%
\$200,000 to \$249,999	421	0.48%	1,585	0.48%
\$250,000 to \$499,999	493	0.56%	1,900	0.58%
\$500,000 or more	124	0.14%	556	0.17%
2013 Estimated Average Household Income	\$49,382		\$50,912	All States
2013 Estimated Median Household Income	\$36,895		\$38,275	gana (jih) h Karakera ligg
2013 Median Household Income by Single Race				
Classification or Ethnicity				
White Alone	\$41,447		\$41,337	***
Black or African American Alone	\$22,733		\$26,475	
American Indian and Alaska Native Alone	\$35,767	70.00.00	\$31,281	TOWN OF THE PARTY.
Asian Alone	\$52,819	WILLY COM	\$43,780	
Native Hawaiian and Other Pacific Islander Alone	\$21,071		\$23,486	
Some Other Race Alone	\$40,894		\$31,406	in our may have
Two or More Races	\$28,575		\$30,883	
		Elabet.		
Hispanic or Latino	\$40,817		\$32,808	
Not Hispanic or Latino	\$36,792		\$38,531	A 937
2013 Estimated Households by Type and Presence of Own Children	60,575		232,225	
Married-Couple Family, own children	14,959	24.69%	63,278	27,25%
Married-Couple Family, no own children	28,798	47.54%	106,183	45.72%
Male Householder, own children	2,015	3.33%	7,810	3.36%
Male Householder, no own children	2,261	3.73%	8,417	3,62%
Female Householder, own children	6,696	11,05%	25,274	10.88%
Female Householder, no own children	5,846	9.65%	21,262	9.16%
2013 Estimated Households by Household Size	88,405		328,214	
1-person household	23,845	to the contract of the contract of	82,414	and the second of the second
2-person household	30,593		110,393	at a service and the service
3-person household	15,311			
4-person household	11,097	§	44,580	13,58%
5-person houséhold	4,906	3 At A 16 16 18	t in the second	20.00
6-person household	1,709	1.93%	7,724	2.35%
7 or more person household	943		§	\$ <b>L</b>
2013 Estimated Average Household Size	2.46	amba 11.jph	2.56	



2013 Estimated Households by Presence of People	88,405		328,214	
Households with 1 or more People under Age 18	28,111	31,80%	113,316	34.53%
Households no People under Age 18	60,294	68.20%		65.47%
Households with 1 or more People under Age 18	28,111	00.2070	113,316	Q5,44,6Q
Married-Couple Family	16,906	60.14%		62.51%
Other Family, Male Householder	2,387	8.49%	9,619	8.49%
Other Family, Female Householder	8,542	30.39%	31,712	27,99%
Nonfamily, Male Householder	171	0.61%		0.74%
Nonfamily, Female Householder	106	0.38%	316	0.28%
Households no People under Age 18	60,294		214,898	GIL GIP
Married-Couple Family	27,365	45,39%	100,467	46.75%
Other Family, Male Householder	1,926	3.19%	6,832	3.18%
Other Family, Female Householder	4,190	6.95%	,	7.22%
Nonfamily, Male Householder	11,185	18.55%		
Nonfamily, Female Householder	15,629	25,92%	52,075	24.23%
			24,672	4-1,23%
2013 Estimated Households by Number of Vehicles	88,405		328,214	
No Vehicles	5,372	6.08%	17,807	5.43%
1 Vehicle	28,058	31.74%		31.01%
2 Vehicles	91,320	35,43%		36.80%
3 Vehicles	15,530	17.57%	A state of the contract of the	18,07%
4 Vehicles	5,993	6.78%		6.31%
5 or more Vehicles	2,133	2.41%		2.39%
2013 Estimated Average Number of Vehicles	1.97		1.98	
Family Households			) 	
2018 Projection	59,778		233,151	
2013 Estimate	60,575		232,225	
2010 Census	61,348		232,606	
2000 Census	59,832		217,942	
Growth 2013-2018	-1.31%		0.40%	
Growth 2010-2013	-1.26%		-0,16%	
Growth 2000-2010	2.53%		6.73%	
2013 Estimated Families by Poverty Status	60,575		232,225	
2013 Families at or Above Poverty	51,400	84.85%	199,443	85.88%
2013 Families at or Above Poverty with Children	20,581	33.98%	85,368	36,76%
2013 Families Below Poverty	9,174	15.15%	32,782	14.12%
2013 Families Below Poverty with Children	6,613	10.92%	24,350	10.49%



2013 Estimated Population Age 16 and Over by	178,067	or of property or	677,519	Ì
Employment In Armed Forces	211	85 1 1 BV	or e	0.4907
Civilian - Employed	86.019	0.12% 48.31%	856 <b>34</b> 7,332	0.13% 51.27%
Civilian - Unemployed	14,442		50.079	7.39%
Not in Labor Force	8	6,11% 43,46%		41.22%
(NOC III CASO) (DICA	77,334	43,4070	Z/5/231	41.22/0
2013 Estimated Employed Population Age 16 and Over	92,479		365,664	
by Class of Worker	32,473		303,004	
For-Profit Private Workers	60,766	65.71%	253,524	69.33%
Non-Profit Private Workers	6,081	1.00	233,324 19,938	5.45%
Local Government Workers	6,582	rear mercan and	28,137	7.69%
State Government Workers	5,419	2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	19,033	and the second of the second o
Federal Government Workers	5,562		10,776	2.95%
Self-Employed Workers	7,957		33,624	
Unpaid Family Workers	113	0.12%	632	0.17%
original residence		D,II,	032	0,1(70
2013 Estimated Employed Population Age 16 and Over	92,479		365,664	
by Occupation	,			
Management , Including Farmers and Farm Managers	7,197	7.78%	28,484	7.79%
Business and Financial Operations	2,097	2.27%	10,251	2,80%
Computer and Mathematical	1,139			
Architecture and Engineering	1,589	1.72%	5,247	1.43%
Life, Physical, and Social Science	230	0.25%	1.056	0.29%
Community and Social Services	1,259	along a long and	5,433	
Legal (12) which is the life of the least of the least of the	726			
Education, Training, and Library	5,519	5.97%	20,700	5.66%
Arts, Design, Entertainment, Sports, and Media	810	0.88%	3,247	0.89%
Healthcare Practitioners and Technical	5,797	6.27%	21,302	5.83%
Healthcare Support	1,506	1.63%	7,939	2.17%
Protective Service	1,772	1.92%	7,802	2.13%
Food Preparation and Serving Related	4,677	5,06%	17,294	473%
Building and Grounds Cleaning, and Maintenance	3,667	3.96%	14,112	3.86%
Service : Personal Care and Service	2,770	3.00%	10,101	2,76%
Sales and Related Occupations	10,177	11.01%	39,662	10.85%
Office and Administrative Support	13,146	14.21%	50,488	13,81%
Farming, Fishing, and Forestry	565		2,638	0.72%
Construction and Extraction	4,665	5.04%	24,169	6.61%
Installation, Maintenance, and Repair	5,165	5.59%	17,573	4.81%
Production	10,959	11,85%	41,180	11.26%
Transportation and Material Moving	7,048	7.62%	29,797	8.15%



Car Pooled       8,750       9,76%       41,006       11,52%         Public Transportation       303       0,34%       871       0,24%         Walked       876       0,98%       3,954       1,11%         Bicycle       77       0,09%       245       0,07%         Other Means       1,161       1,29%       3,560       1,00%         Worked at Home       2,239       2,50%       10,061       2,83%         2013 Estimated Workers Age 16 and Over by Travel       87,441       346,231       346,231         Time to Work       27,626       31,59%       95,632       27,62%         15 to 29 Minutes       34,044       38,93%       121,016       34,95%         30 to 44 Minutes       15,107       17,28%       69,500       20,07%         45 to 59 Minutes       6,117       7,00%       31,269       9,03%         60 or more Minutes       4,548       5,20%       28,814       8,32%         2013 Estimated Average Travel Time to Work in       25,13       328,214         Owner-Occupied       63,603       71,94%       239,381       72,93%	2013 Estimated Employed Population Age 16 and Over	92,479		365,664	
White Collar         49,685         53,73%         193,060         52,80%           Service & Farm         14,957         16,17%         59,886         16,38%           2013 Estimated Workers Age 16 and Over by Transportation To Work         76,218         85,04%         296,249         83,23%           Car Pooled         8,750         9,76%         41,806         11,52%           Public Transportation         303         0,34%         871         0,24%           Walked         876         0,98%         3,954         1,11%           Bicycle         77         0,09%         245         0,07%           Other Means         1,161         1,29%         3,560         1,00%           Worked at Home         2,239         2,50%         10,061         2,83%           2013 Estimated Workers Age 16 and Over by Travel         87,441         346,231         31,59%         15,59%         15,59%         12,00%         24,50%         15,00%         12,00%         24,50%         15,00%         12,00%         24,50%         15,00%         12,00%         34,53%         12,10         31,59%         95,632         27,62%         15,00%         31,59%         95,632         27,62%         31,59%         95,632         27,62%<		27 927	ัวกากจึ	112.718	30 0292
Service & Farm	The state of the s	· · · · · · · · · · · · · · · · · · ·	and the second processing	and the second	1 10 2 6 1,7 1
2013 Estimated Workers Age 16 and Over by Transportation To Work Drove Alone Car Pooled R,750 Public Transportation 303 0.34% 871 0.24% Relied 8,750 9,76% 41,006 11,52% Public Transportation 303 0.34% 871 0.24% Relied 8,760 0,98% 3.954 1,11% Ricycle 77 0.09% 245 0,07% Chier Means 1,161 1,29% 3,560 1,00% Worked at Home 2,239 2,50% 10,061 2,83%  2013 Estimated Workers Age 16 and Over by Travel Time to Work Less than 15 minutes 2,7626 3,159% 9,532 2,762% 15 to 29 Minutes 3,4044 38,93% 121,016 34,95% 30 to 44 Minutes 45 to 59 Minutes 6,117 7,00% 31,269 9,03% 60 or more Minutes 4,548 2013 Estimated Average Travel Time to Work in Minutes 2013 Estimated Average Travel Time to Work in Minutes 2013 Occupied 63,603 71,94% 28,814 28,833 27,07% 2013 Occupied Housing Units 88,405 328,214  00// Series Carpined 3 8 8 2013 Estimated All Owner-Occupied Housing Units by Value Less than \$20,000 5,282 8,31% 16,498 6,89% 5,20,000 to \$39,999 5,354 8,42% 11,12% 11,12% 11,12% 11,12% 11,12% 11,12% 11,12% 11,12% 11,12% 11,12% 11,12% 11,13% 11,12% 11,13% 11,140 11,15% 1	L a c	\$		i i i i i i i i i i i i i i i i i i i	
Transportation To Work   296,249   83,23%   296,249   83,23%   296,249   83,23%   296,249   81,155%   296,249   81,155%   296,249   81,155%   296,249   81,155%   296,249   81,155%   296,249   81,155%   296,249   81,155%   296,249   81,155%   296,249   21,155%   20,45%		- 1, 7			20.50.0
Transportation To Work   296,249   83,23%   296,249   83,23%   296,249   83,23%   296,249   81,155%   296,249   81,155%   296,249   81,155%   296,249   81,155%   296,249   81,155%   296,249   81,155%   296,249   81,155%   296,249   81,155%   296,249   21,155%   20,45%	2013 Estimated Workers Age 16 and Over by	89.625		355,946	
Drove Alone   76,218   85,04%   296,249   83,23%   Car Pooled   8,750   9,76%   41,006   11,52%   Marked   876   0,98%   3,954   1,11%   Marked   1,161   1,29%   3,560   1,00%   Morked at Home   2,239   2,50%   10,061   2,83%   Marked		) Million or o		•	
Public Transportation 303 0.34% 871 0.24% Walked 876 0.98% 3.954 1.11% 876 0.98% 3.954 1.11% 871 0.24% Walked 876 0.98% 3.954 1.11% 871 0.24% Walked 77 0.09% 245 0.07	Drove Alone	76,218	85.04%	296,249	83,23%
Walked       876       0.98%       3.954       1.11%         Blcycle       77       0.09%       245       0.07%         Other Means       1.161       1.29%       3.560       1.00%         Worked at Home       2.239       2.50%       10.061       2.83%         2013 Estimated Workers Age 16 and Over by Travel       37.441       346,231       34.560       1.00%         2013 Estimated Workers Age 16 and Over by Travel       27,626       31.59%       95,632       27,62%         15 to 29 Minutes       27,626       31.59%       95,632       27,62%       34.944       38.93%       121,016       34.95%       34.95%       30 to 44 Minutes       15,107       17.28%       69,500       20.07%       45 to 59 Minutes       61,17       7.00%       31,269       9.03%       60 or more Minutes       4,548       5.20%       28.814       8.32%         2013 Estimated Average Travel Time to Work in Minutes       25.13       28.53       328,214         Owner-Occupied       63,603       71.94%       239,381       72.93%         Renter-Occupied       19       18       8       8         2013 Estimated All Owner-Occupied Housing Units by Volue       8.8       8       8       8 <t< td=""><td>Car Pooled</td><td>8,750</td><td>9.76%</td><td>41,006</td><td>11.52%</td></t<>	Car Pooled	8,750	9.76%	41,006	11.52%
Bicycle         77         0.09%         245         0.07%           Other Means         1,161         1.29%         3,560         1,00%           Worked at Home         2,239         2,50%         10,061         2,83%           2013 Estimated Workers Age 16 and Over by Travel         87,441         346,231         346,231           Time to Work         27,626         31,59%         95,632         27,62%           15 to 29 Minutes         34,044         38,93%         121,016         34,95%           30 to 44 Minutes         15,107         17,28%         69,500         20,07%           45 to 59 Minutes         6,117         7,00%         31,269         9,03%           60 or more Minutes         4,548         5,20%         28,814         8,22%           2013 Estimated Average Travel Time to Work in         25,13         328,214           Owner- Occupied         63,603         71,94%         239,381         72,93%           Renter- Occupied         49         88,833         27,07%           2013 Occupied Housing Units, Average Length of         8         8         8           Renter- Occupied         19         18         8           2013 Estimated All Owner- Occupied Housing Units by	Public Transportation	303	0.34%	871	
Other Means         1,161         1,29%         3,560         1,00%           Worked at Home         2,239         2,50%         10,061         2,83%           2013 Estimated Workers Age 1a and Over by Travel         87,441         346,231           Time to Work         27,626         31.59%         95,632         27,62%           15 to 29 Minutes         34,044         38.93%         121,016         34,95%           30 to 44 Minutes         15,107         17,28%         69,500         20,07%           45 to 59 Minutes         6,117         7,00%         31,269         90.3%           60 or more Minutes         4,548         5.20%         28,814         8,32%           2013 Estimated Average Travel Time to Work in         25,13         28,53         28,53           Winutes         63,603         71,94%         239,381         72,93%           Renter-Occupied         63,603         71,94%         239,381         72,93%           Renter-Occupied         19         18         8           2013 Occupied Housing Units, Average Length of         8         8         8           Renter-Occupied         3         8         8           2013 Estimated All Owner-Occupied Housing Units by <t< td=""><td>the first term of the first te</td><td>876</td><td>0.98%</td><td>3,954</td><td>1.11%</td></t<>	the first term of the first te	876	0.98%	3,954	1.11%
Worked at Home       2,239       2.50%       10,061       2.83%         2013 Estimated Workers Age 16 and Over by Travel       87,441       346,231       Time to Work         Less than 15 minutes       27,626       31.59%       95,632       27.62%         15 to 29 Minutes       34,044       38,93%       121,016       34,95%         30 to 44 Minutes       15,107       17.28%       69,500       20,07%         45 to 59 Minutes       6,117       7,00%       31,269       9,03%         60 or more Minutes       4,548       5.20%       28,814       8,32%         2013 Estimated Average Travel Time to Work in       25.13       28.53       28.53         Minutes       63,603       71,94%       239,381       72,93%         Renter-Occupied       63,603       71,94%       239,381       72,93%         Renter-Occupied Renter-Occupied       19       18       8         Renter-Occupied Renter-Occupied       3       8       8         2013 Estimated All Owner-Occupied Housing Units by Value       5,282       8,31%       16,498       6,89%         200 Estes than \$20,000       5,282       8,31%       16,498       6,89%         \$20,000 to \$39,999       5,354       8,42% </td <td></td> <td>🖣 in a single of the contract of the contract</td> <td></td> <td>L</td> <td></td>		🖣 in a single of the contract		L	
2013 Estimated Workers Age 16 and Over by Travel Time to Work Less than 15 minutes 27,626 31.59% 95,632 27,62% 15 to 29 Minutes 34,044 38.93% 121.016 34.95% 30 to 44 Minutes 6,117 7,00% 31,269 9,03% 60 or more Minutes 2013 Estimated Average Travel Time to Work in Minutes  2013 Estimated Tenure of Occupied Housing Units 88,405 88,833 27,07%  2013 Occupied 63,603 71,94% 239,381 72,93% Renter-Occupied 63,603 71,94% 239,381 72,93% Renter-Occupied 88,833 77,07%  2013 Occupied Housing Units, Average Length of Residence Owner-Occupied 8 8 8 2013 Estimated All Owner-Occupied Housing Units by Value Less than \$20,000 \$5,282 8,31% 16,498 6,89% \$40,000 to \$39,999 5,489 8,63% 21,004 8,77% \$60,000 to \$59,999 5,489 6,881 10,82% 26,574 11,10%	the form the body seeds to the control of the contr	1	The Control of the State	Section of the second property of \$1	1.1000000000000000000000000000000000000
Time to Work Less than 15 minutes 27,626 31.59% 95,632 27,62% 15 to 29 Minutes 34,044 38.93% 121,016 34.95% 30 to 44 Minutes 15,107 17.28% 69,500 20,07% 45 to 59 Minutes 6,117 7.00% 31,269 90,3% 60 or more Minutes 2013 Estimated Average Travel Time to Work in 25.13 28.53 Minutes  2013 Estimated Tenure of Occupied Housing Units 88,405 328,214  Owner-Occupied 63,603 71.94% 239,381 72.93% Renter-Occupied Housing Units, Average Length of Residence Owner-Occupied 8 8 8 2013 Estimated All Owner-Occupied Housing Units by Value Less than \$20,000	Worked at Home	2,239	2.50%	10,061	2.83%
Time to Work Less than 15 minutes 27,626 31.59% 95,632 27,62% 15 to 29 Minutes 34,044 38.93% 121,016 34.95% 30 to 44 Minutes 15,107 17.28% 69,500 20,07% 45 to 59 Minutes 6,117 7.00% 31,269 90,3% 60 or more Minutes 2013 Estimated Average Travel Time to Work in 25.13 28.53 Minutes  2013 Estimated Tenure of Occupied Housing Units 88,405 328,214  Owner-Occupied 63,603 71.94% 239,381 72.93% Renter-Occupied Housing Units, Average Length of Residence Owner-Occupied 8 8 8 2013 Estimated All Owner-Occupied Housing Units by Value Less than \$20,000					
Less than 15 minutes       27,626       31.59%       95,632       27,626         15 to 29 Minutes       34,044       38.93%       121,016       34.95%         30 to 44 Minutes       15,107       17.28%       69,500       20.07%         45 to 59 Minutes       6,117       7.00%       31,269       9.03%         60 or more Minutes       4,548       5.20%       28,814       8.32%         2013 Estimated Average Travel Time to Work in       25.13       28.53         Minutes       88,405       328,214         Cowner-Occupied       63,603       71.94%       239,381       72.93%         Renter-Occupied Housing Units, Average Length of Residence       24,802       28.06%       88,833       27.07%         2013 Cocupied Housing Units, Average Length of Residence       19       18       8       8       239,381       72.93%       8       239,381       72.93%       8       239,381       72.93%       8 </td <td></td> <td>87,441</td> <td></td> <td>346,231</td> <td></td>		87,441		346,231	
15 to 29 Minutes 34,044 38,93% 121,016 34,95% 30 to 44 Minutes 15,107 17.28% 69,500 20,07% 45 to 59 Minutes 6,117 7,00% 31,269 9,03% 60 or more Minutes 4,548 5.20% 28,814 8.32% 2013 Estimated Average Travel Time to Work in 25.13 28.53 Minutes 2013 Estimated Tenure of Occupied Housing Units 88,405 328,214 Owner-Occupied 63,603 71,94% 239,381 72,93% Renter-Occupied 24,802 28,06% 88,833 27,07% 2013 Occupied Housing Units, Average Length of Residence Owner-Occupied 8 8 8 2013 Estimated All Owner-Occupied Housing Units by 63,603 239,381 Value Less than \$20,000 \$5,282 8.31% 16,498 6.89% \$20,000 to \$39,999 5,354 8.42% 18,139 7.58% \$40,000 to \$59,999 5,489 8.63% 21,004 8.77% \$60,000 to \$79,999 7,134 11,22% 27,069 11,31% \$80,000 to \$99,999 6,881 10,82% 26,574 11,10%	THE REPORT OF THE PROPERTY OF			4 744 - 3 <b>3434</b>	1077 CD64
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Less than \$20,000     5,282     8,31%     16,498     6,89%       \$20,000 to \$39,999     5,354     8,42%     18,139     7,58%       \$40,000 to \$59,999     5,489     8,63%     21,004     8,77%       \$60,000 to \$79,999     7,134     11,22%     27,069     11,31%       \$80,000 to \$99,999     6,881     10,82%     26,574     11,10%		63,603		239,381	
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\$200,000 to \$299,999 \$300,000 to \$399,999 \$400,000 to \$499,999 \$500,000 to \$749,999 \$750,000 to \$999,999	7,333 1,931 579 602 140	3.04% 0.91% 0.95% 0.22%	8,660 2,630 2,859 748	3.62% 1.10% 1.19% 0.31%
\$1,000,000 or more	410	0.65%	1,851	0.77%
2013 Estimated Median Owner-Occupied Housing Unit Value	\$105,931		\$109,662	
2013 Estimated Housing Units by Units in Structure	100,439	, ko d	375,765	
1 Unit Attached	1.034	1.03%	4,385	1.17%
1 Unit Detached	69,704	Bankar na transportura a 1882	1 No.	70.48%
2 Units	2,581	2.57%	8,863	2.36%
3 or 4 Units	3,056	3.04%	8,812	2.35%
5 to 19 Units	4,521	4,50%	15,158	4.03%
20 to 49 Units	911	0.91%		S
50 or More Units	847	0.84%	2,578	2 2 2 3 3 3 3 5 5 5 5
Mobile Home or Trailer	17,722	and the second second	68,042	18.11%
Boat, RV, Van, etc.	61	0.06%	537	0.14%
Dominant structure type	1 Unit Detached		1 Unit Detached	
2013 Estimated Housing Units by Year Structure Built	100,439		375,765	
2005 or later	5,727	production and the second	g	y
2000 to 2004	8,109			5
1990 to 1999	18,022		*	\$ ** 17 1 ** · · · · · · ·
1980 to 1989	15,900		8 a	\$
1970 to 1979	18,016		\$	100
1960 to 1969	12,167		•	Barrier Committee of the
1950 to 1959	10,278		Entry sections of the three	
1940 to 1949	6,136			8
1939 or Earlier	6,083	and the second second	\$2 At 14 PARK CO. 3 PARK	
2013 Estimated Median Year Structure Built**	1979		1981	
Dominant Year Structure Built	1990 to 1999		1990 to 1999	Meshi
** Median Year Built will be unreliable if more than half of the Housing U	nits in this report area	were built	n 1939 or earlier,	

Source: Nielsen IXPRESS



			: : : : :
	ATTACHMENT 2 - EXISTING AN	ID EXPANDING INDUSTRY CALHOUI	N COUNTY
,	ary Griffin & Associates Inc	RMC Regional Medical Center	Page <b>23</b> of <b>79</b>

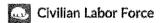
Gary Griffin & Associates, Inc.

Page **23** of **79** 

# **Existing Industries**

# Existing Industries

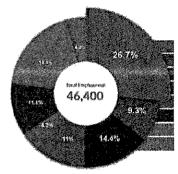
When determining where to expand your business, it is important to first examine the industries that are already present in the community and to see how the industrial environment of the area welcomes those particular assets. Cathoun County is home to a diverse set of industrial sectors including industries related to aerospace, automotive, metal-working, Department of Defense, plastic-injection molding, and logistics and warehousing sectors.





Source: Alabama Department of Industrial Relations

# Full-Time & Part-Time Employment by Industry



Profe	ssional	& Busi	ness	Servi	es.		et i Ek	
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Trans	paralle	<b>MAYER</b>	nous	gian.		ma		
filler	milion 8.	menta	i veran					

Source: Alabama Department of Industrial Relations

# Top 10 Employers

, , ,	
Anniston Army Depot	4,300
Honda Manufacturing of Alabama	4,000
N.E. AL Regional Medical Center	1,685
Calhoun County School System	1,400
Jacksonville State University	1,108
Homeland Security	850
New Flyer of America	765
Oxford City School System	536
Federal-Mogul Corporation	450
Bridgewater Interiors LLC	415



# Top 10 Industry Sectors

Aerospace Automotive - OEM Department of Defense Firearms Food Manufecturing Logistics & Warehousing Machining Metalworking Plastic Injection Molding Wood Products

For more information visit ColhounCountyEDIC.org



# Why Calhoun County



# Why Calhoun County

With our convenient location on the I-20 corridor, we offer you small-town community life a stone's throw away from two of the Southeast's major metropolitan areas. Calhoun County is an energized community, with leaders working tirelessly to promote revitalization and industrial business growth. While nearby big cities provide broad opportunities for personal and career development, access to major retail, excellent culinary and other cultural experiences, we offer our own unique culture—classic Southern hospitality enhanced by our rich history and sense of people and place tound only in the comfortable foothills of the Appalachian Mountains.

The mild climate offers four true seasons complete with the rare snowfall in winter, an abundance of colorful blooms in spring, warm summer days and lovely, crisp fall afternoons. No matter your particular interests, you can find entertainment in our community. For the adventurer, we have world-class mountain biking trails at Coldwater Mountain and gorgeous scenery and hiking at Alabama's highest point at Cheaha State Park; not to mention our close proximity to Talladega Superspeedway for race fans. The cultural arts enthusiast can enjoy a five-star meal and a magical performance with the Knox Concert Series, Oxford Performing Arts Center, and Jacksonville Stata University student productions. Or, you can have a sauce-dripping barbeoue, visit our local farmer's market, drink a craft beer and spend an evening exploring the charm of our downtowns.

When you are looking to enhance the quality of life for your family and employees, then look no further than Calhoun County, Alabama. We are near Atlanta, near Birmingham, near perfect.

For more information visit Calhoun County EDC org



# Industrial & Technology Parks

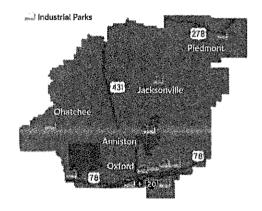
# Industrial & Technology Parks

Calhoun County has numerous industrial parks that are perfect for your next industrial expansion! Whether you would like to be located along the I-20 corridor with easy access to both Birmingham and Atlanta or to have your industry located closer to the heart of one of our more populous areas, we have the assets in our industrial parks that are the most ideal for your next industrial venture.

Calhoun County is uniquely situated to offer unsurpassed transportation advantages for companies shipping or receiving their product by rail, truck, or air cargo. The county is located directly on Interstate 20, Highway 431, Highway 78, and Highway 21 for easy ground transportation. The area is also served by 12 motor freight carriers. Norfolk Southern Corporation (a Class I Railroad) provides mainline service and provides inbound and outbound rail transportation to approximately 50% of the United States.

Anniston, Alabama has its own airport with a 7,000 foot lighted runway and provides easy access to both Birmingham-Shuttlesworth International Airport (60 miles) and Atlanta Hartsfield-Jackson International Airport (90 miles).

Port access for water transport is closest at Mobile, Alabama which is approximately 289 miles from Anniston, Alabama. Mobile is the 12th largest port in the U.S. by volume with 54.9 million tons of cargo moving in and out of its terminals in 2012.



### **Transportation Facts**



# Railway

- · Norfolk Southern Railway
- CSX Transportation, Inc.
- Amtrak



### **General Aviation**

- Anniston Municipal Airport
- Longest Runway 7,000 feet
- Runway Lights dusk to dawn



# Other Airports

### Birmingham-Shuttlesworth International Airport

- \* 70 nonstop and direct flights
- ◆ 50 destinations
- 2 airlines, 5 cargo carriers

### Atlanta Hartsfield-Jackson International Airport

 30 airlines with direct service to most major cities domestic and international

For more information visit CalhounCountyEDC.org



# **Largest Manufacturing Employers - Calhoun County**

Want to know who has found success in Calhoun County? From the federal government to Fortune 500 companies, we are home to a wide variety of successful operations. Here is a list of our top industrial employers:

- Anniston Army Depot 4,300
- Honda Manufacturing Alabama 4,000
  - New Flyer 768
  - Federal-Mogul Corporation 464
    - Bridgewater Interiors 415
      - Legacy Cabinets 350
- International Automotive Components 325
  - General Dynamics Land Systems 300
    - FabArc Steel Supply Inc. 285
      - Honeywell Aerospace 277
- B.R. Williams Trucking & Logistics 275
  - Lee Brass Company 255
- Tyler Union Waterworks / Union Foundry Operations 242
  - BAE Systems 230
  - CVG Alabama 224
  - General Dynamics OTS 216
    - M&H Valve 180
    - YKK / Tapecraft 170
  - Tyco Fire & Building Products 165
    - Auto Custom Carpets 144



# Nonagricultural Employment

Anniston MSA (Calhoun County)

Natural Resources, Mining, & Construction:

800

Manufacturing:

5,700

Wholesale Trade:

2,000

Retail Trade:

5,800

Transportation, Warehousing, & Utilities:

1,100

Information:

600

Financial Activity:

1,300

Professional & Business Services:

6,000

Education & Health services:

5,300

Leisure & Hospitality:

4,800

Other Services:

1,900

Government:

2,800

Federal:

4,500

State and Local:

8,300

# Kronospan Announces Major Expansion in Oxford, Alabama Chtlp://www.calhouncountyedc.org/konospan-announces-major-expansion-in-oxford-alabama/)

Posted on Thursday, June 23rd, 2016 at 6:38 pm. Written by <u>Calhoun-County EDC (http://www.calhouncountyedc.org/author/admin/)</u>



Oxford, AL – The Calhoun County Economic Development Council (EDC) is pleased to announce the expansion of Kronospan in Oxford, AL. This announcement represents a significant opportunity for the wood-based panel producer that has been operating in Oxford since 2008. The expansion will consist of four projects: (a) two laminate flooring and decorative paper impregnation lines; (b) a particleboard and thermally infused laminate line; (c) an expansion of the KronoChem resin plant; and (d) development of a furniture cluster. Kronospan plans to make a \$362 million capital investment in the expansion and also hire an additional 160 persons for its workforce.

"We sincerely appreciate the State of Alabama, acting through the Department of Commerce, the City of Oxford and Calhoun County for supporting our expansion project and making it a reality," said Tim Pack, Chief Financial Officer of Kronospan.

"I'm honored and pleased to see Kronospan embark on an expansion in Oxford that will create good jobs for the citizens of Calhoun County," Governor Robert Bentley said. "Job creation is my No. 1 priority because it means new opportunities for Alabama residents."

"Kronospan is making a significant investment to expand its production center in Oxford, and we will work closely with the company to ensure that their project is successful," said Greg Canfield, Secretary of the Alabama Department of Commerce. "We look forward to building on the partnership we have developed with Kronospan since they began operations in Alabama around eight years ago,"

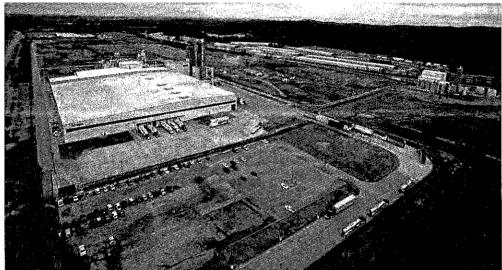
"The City of Oxford is delighted about the expansion of Kronospan and the significant economic impact this will have in our community," said Steven Waits, Oxford City Council President. "Kronospan has continued to be a generous corporate citizen for our city, and we are looking forward to their continued presence in Oxford for generations to come."



Once the expansion is completed, Kronospan will have invested \$650 million and will employ more than 270 www.ers athitspoxfoodvogathetionsunityedwidignake the company the largest private capital investor in the company of Oxford, said EDC Chairman Larry Deason, "And, it will be one of the largest employers in our area."

Don Hudson, Calhoun County Commissioner, echoed the excitement from the EDC and the City of Oxford. "We are so pleased to see such a significant industry in our community continue to invest in Calhoun County and create new jobs. We are thrilled to witness the future impact this expansion with Kronospan will have in our community."

Kronospan will utilize the services of the local Alabama Career Center to recruit for the expansion project. Hiring for the expansions will be undertaken in phases. A job fair will be conducted at the Career Center located at 1731 Coleman Road in Anniston. An announcement concerning the date and time of the job fair will be made in the near future.



(http://www.calhouncountyedc.org/wp-content/uploads/2016/06/DII-0029crop.jpg)

### About Kronospan

Kronospan is a leading manufacturer of wood-based panel products and related value-added products. The Company is privately-owned, with more than 40 manufacturing and distribution sites throughout the world. Kronospan is the top manufacturer globally of MDF, laminate flooring, particleboard and UF resins for wood-based panels; and is the top manufacturer in Europe of OSB.

In 2008, Kronospan started up operations at its Oxford, AL, facility, where it now manufactures MDF, HDF and resins. Notwithstanding very difficult market conditions in the housing industry, Kronospan has maintained its level of employment at the Oxford facility since start-up. Upon completion of the expansion project, Kronospan will represent the largest private capital investment in the City of Oxford and Calhoun County and will be one of the largest employers in the area.



In December 2015, Kronospan made another significant investment in the United States when it acquired  $C = 2n \ln \frac{1}{2} \frac{1}{2$ 

For more information about Kronospan, visit <a href="http://www.kronospan-worldwide.com">www.kronospan-worldwide.com</a> (http://www.kronospan-worldwide.com (http://www.kronospan-worldwide.com) and for more information about Kronospan's products, services and business concepts, visit <a href="http://www.kronospan-express.com">www.kronospan-express.com</a> (http://www.krono-original.com (http://www.krono-original.com).

Tags: Economic Development (http://www.calhouncountyedc.org/tag/economic-development/), jobs (http://www.calhouncountyedc.org/tag/jobs/), Kronospan/), Oxford (http://www.calhouncountyedc.org/tag/exonospan/), Oxford (http:/

# Paper Company Expanding in Oxford, Alabama (http://www.calhouncountyedc.org/paper-company-expanding-in-oxford-alabama/)

Posted on Wednesday, June 15th; 2016 at 1:10 pm.
Written by Calhoun County EDC (http://www.calhouncountyedc.org/author/admin/)



june 14, 2016

PAPER COMPANY EXPANDING IN OXFORD, ALABAMA

Oxford, AL – Gypsum paper producer NGC Industries is investing \$26 million to expand its operations in Oxford, a move that could create 14 new jobs over time, the Calhoun County Economic Development Council (EDC) announced today.



The Oxford plant uses discarded cardboard, magazines and trimmings from print shops to produce gypsum based factorized based and increase the efficiency of the plant and increase the efficiency of the output, said EDC Chairman Larry Deason.

"This year marks NGC's 60<sup>th</sup> anniversary as a corporate citizen of Calhoun County," Deason said. "How fitting that they celebrate and honor the past by investing in their future here. We are proud to partner with them to bring more jobs to the area."

The EDC and the City of Oxford have partnered together to ensure the expansion needs of NGC are met.

"We are excited about the opportunity this expansion project brings to the community and the associates at NGC," said Neal Stephenson, Director of Paper Operations at NGC. "The support we have received from the county and local governments has been instrumental in the company choosing our location for these capital improvements."

"The City of Oxford is committed to advancing the manufacturing sector in our community and we are more than happy to assist NGC in creating new high-paying jobs in Oxford," said Steven Waits, Oxford City Council President. "This project also will further enhance economic development in Oxford."

NGC Industries, LLC, is a subsidiary of National Gypsum Company.

Calhoun County in the Spotlight of The Atlantic Magazine (http://www.calhouncountyedc.org/calhou-county-in-the-spotlight-of-the-atlantic-magazine/)

Posted on Friday, April 15th, 2016 at 4:29 pm.
Written by Calhoun County EDC (http://www.calhouncountyedc.org/author/admin/)



# IJOTES FIRST DRAFTS, CONVERSATIONS, STORIES IN PROGRESS



# America by Air

Show Description +

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			Sort Notes	MEWEET FIEST	OLDEST FIRST			
			SHOW OF NEWER NOTES					

Chris Bodenner 11:30 AM / April 15, 2016

America by Air: Depot Alabama

# New auto supplier coming to Oxford; plant could mean 75 jobs (http://www.calhouncountyedc.org/new-auto-supplier-coming-tooxford-plant-could-mean-75-jobs/)

Posted on Wednesday, March 2nd, 2016 at 10:27 pm.
Written by Calhoun County EDC (http://www.calhouncountyedc.org/author/admin/)

From the Anniston Star (http://www.annistonstar.com/):

A Canadian-based automotive supplier plans to open a plant in Oxford and hire at least 75 workers starting in April.



The Calhoun County Economic Development Council announced Wednesday that Kobay Enstel-South, LLC would be the company would use a building www.eth. But the council and hire workers over the next three years.

"Our mission is to bring Jobs to Calhoun County," said Larry Deason, chairman of the council. "These are the kind of skilled labor Jobs that we seek, as they match our workforce profile and strengthen our position as a player in Alabama's growing automotive industry."

Kobay produces stamped metal vehicle parts for the automotive industry, such as seat components. According to its website, more than 70 percent of its products are made for Honda, which has a car manufacturing facility in nearby Lincoln.

The company will lease the council's 60,000 square-foot speculative building on McIntosh Road for the next 13 years. A speculative building is a basic structure that a company can quickly renovate to its needs.

"The beauty of a spec building is it gives us a real good leg up on meeting a company's needs," said Don-Hopper, executive director of the council.

The Alabama Department of Commerce brought the company to Calhoun County after it struggled to find a suitable spot in the region. Greg Canfield, secretary for the Department of Commerce, said in a Wednesday press release that the spec building was key to Calhoun County becoming Kobay's site choice:

"Kobay Enstel wants to start production during the first quarter, so the EDC's portfolio of spec buildings puts Calhoun County on the short list and made this worthwhile project possible," Canfield said.

Hopper noted that the council had property available so the Kobay can double the size of the building if it needs to expand and hire even more workers.

"They wanted to make sure they could do that," Deason said of the expansion capability.

In a Wednesday press release, Gavin Galansky, president of Kobay, said the company was thrilled to become part of the Anniston-Oxford community.

"We are excited about the opportunity for growth and expansion in the South," Galansky said.

<u>American-Made Products Boosting Alabama Jobs</u>
<u>Chtlp://www.calhouncountyedc.org/american-made-products-boosting-alabama-jobs/</u>

Posted on Wednesday, February 24th, 2016 at 2:15 pm.
Written by Calhoun County EDC (http://www.calhouncountyedc.org/author/admin/)



O' \*xecutive Director. Don Höpper, and others engaged in the manufacturing sector of Calhoun County and Intro://www.cainouncountyeuc.org/ beyond speak out about the positive impacts of "Made in America" in this 20-part series.

Buy America Creates Wealth

# Eastaboga Site Receives AdvantageSite Designation (http://www.calhouncountyedc.org/eastaboga-site-receives-advantagesite-designation/)

Posted on Friday, December 11th, 2015 at 8:02 pm.
Written by <u>Calhoun County EDC (http://www.calhouncountyedc.org/author/admin/)</u>

Oxford, AL - The Eastaboga Site in Oxford has received the Alabama AdvantageSite designation,

The AdvantageSite program requires that community economic development organizations provide documentation specific to a proposed industrial site, including a set of standard data related to ownership/control, environmental and geotechnical conditions, and infrastructure status. Sites must also meet size, zoning and accessibility requirements.

The 130 acre site is accessible via John Willis Avenue, which connects to U.S. Highway 78 and leads directly to Interstate 20. All utilities are either on-site or nearby.

The application process was managed locally by the Calhoun County Economic Development Council with a team of local entities supporting and/or participating in the process.

EDC Chairman Larry Deason said the organization is pleased to announce that this site will be the second AdvantageSite in the area.



"The Alabama AdvantageSite program offers prospective businesses peace of mind that all due diligence has been per<u>fortingedwawhealtournobthat/etds.orgdy</u> to be fully developed within a short time frame," Degravu sate. "We are proud of the work performed by our staff, members of the community and other business entitles who have ensured that the process of receiving the AdvantageSite designation was smooth and accurate. Receiving this designation is a boon not just for Oxford, but for all of Calhoun County and demonstrates that we are a proactive community ready for business and industry. We look forward to expanding the AdvantageSite program within our community as we prepare more sites."

AdvantageSite is a teamwork approach between the private sector and state and local governments geared toward having prepared product and materials ready for industrial prospects. Alabama now has 46 active AdvantageSites through out the state.

The program is jointly sponsored by the Alabama Department of Commerce, Alagasco, Alabama Power Co., the North Alabama Industrial Development Association, PowerSouth Energy Cooperative, coordinated by the Economic Development Partnership of Alabama. Representatives from each of the entities actively participate in application reviews and on-site visits to prospective AdvantageSite designees. AdvantageSite is a voluntary industrial site preparedness program created in order to make the state more competitive for companies considering a location in Alabama. Twenty-one projects have located on sites with AdvantageSite designations since the program's inception in 2008. These projects represent the creation of more than 4,000 jobs and \$900 million in capital investments.

For more information on the AdvantageSite program, please visit: <a href="http://www.edpa.org/about-us/advantagesite/">http://www.edpa.org/about-us/advantagesite/</a> (http://www.edpa.org/about-us/advantagesite/).

Tags: AdvantageSite (http://www.calhouncountyedc.org/tag/advantagesite/). Alabama (http://wwwi.calhouncountyedc.org/tag/alabama/), Calhoun County (http://www.calhouncountyedc.org/tag/alabama/), Calhoun County (http://www.calhouncountyedc.org/tag/eastaboga/). Economic Development (http://www.calhouncountyedc.org/tag/eastaboga/). Oxford (http://www.calhouncountyedc.org/tag/edpa/). Oxford (http://www.calhouncountyedc.org/tag/edpa/).

# Japanese Delegation Vists Calhoun County (http://www.calhouncountyedc.org/japanese-delegation-vists-calhouncounty/)

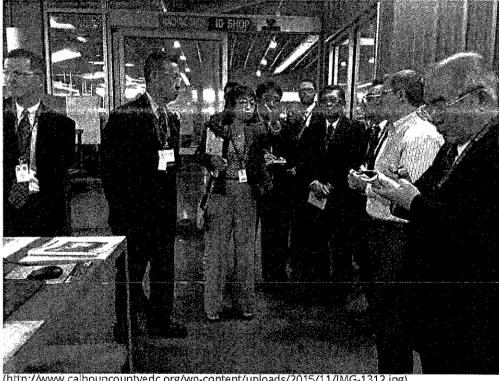
Posted on Friday, November 20th, 2015 at 10:09 pm.
Written by Calhoun County EDC (http://www.calhouncountyedc.org/author/admin/)

The Southeast United States (SEUS) Japan Conference was recently held in Birmingham, Alabama. This conference was the 38<sup>th</sup> annual conference of the SEUS Japan Association and Japan SEUS Association. Each year, the conference held between these two organizations alternates between the United States and Japan. This is the first time the event has been hosted by the State of Alabama in fifteen years. The conference is a



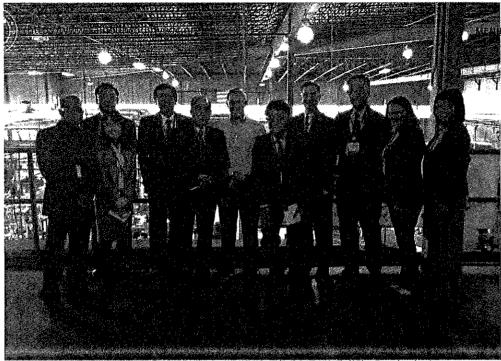
great opportunity to bring together top leadership from Japan and SEUS to provide the best occasion to discuss an interpretation was a substantial of the state organizations.

The Calhoun County Economic Development Council (EDC) was able to both attend the high-level forum and host a group of Japanese delegates as they learned more about the aerospace industry in Alabama. The EDC partnered with local Oxford industry, Aerospace Coatings International, to provide a glimpse into the manufacturing environment of Calhoun County and offer the delegates further insight into one of the largest targeted industry sectors for the State of Alabama. During their visit to the Aerospace Coatings facility, the Japanese delegates were able to tour the industry and meet with Pat McCartney, President of Aerospace Coatings.



(http://www.calhouncountyedc.org/wp-content/uploads/2015/11/IMG-1312.jpg)

"This was an amazing opportunity for us to showcase Calhoun County and the aerospace industries located in our community. We were pleased to welcome the Japanese delegates to Northeast Alabama and look forward to the potential of working with them further in the future," stated Don Hopper Executive Director of the Calhoun County Economic Development Council.



(http://www.calhouncountyedc.org/wp-content/uploads/2015/11/FullSizeRender.jpg)

#### **Aerospace Coatings International**

Aerospace Coatings is a one-stop shop for piece-part repairs, working to deliver high-quality repairs at competitive rates in a timely and cost-effective manner. The organization significantly reduces the cost of fleet for commercial airlines, OEMS, military and personal aircraft by providing world-class component repairs. For more information on Aerospace Coatings International, visit: https://www.aerocoatings.com/index.asp (https://www.aerocoatings.com/index.asp).

Tags: Alabama (http://www.calhouncountyedc.org/tag/alabama/), Calhoun County (http://www.calhouncountyedc.org/tag/alabama/), Economic Development (http://www.calhouncountyedc.org/tag/seus-japan/)

# Gnutti Carlo Expansion Ribbon Cutting (http://www.calhouncountyedc.org/gnutti-carlo-expansion-ribboncutting/)

Posted on Wednesday, November 4th, 2015 at 3:00 pm.
Written by Calhoun County EDC (http://www.calhouncountyedc.org/author/admin/)





MENU =

Gnutti Carlo USA of Jacksonville recently celebrated the ribbon cutting of their new 64,000 sq. ft. machine shop at the Jacksonville facility. The expansion in Jacksonville had been an 18 month-long process which saw their facility become the North American epicenter for Gnutti Carlo's operations.



(http://www.calhouncountyedc.org/wp-content/uploads/2015/11/gnutti-rc.jpg)

Paolo Groff, CEO of Gnutti Carlo, stated at the ribbon cutting, "We have invested here in Alabama more than \$9 million between the foundry and machine shop. We still believe this site has significant potential."

Since 2013, the Calhoun County Economic Development Council (EDC), City of Jacksonville, and the Alabama Industrial Development Training (AIDT) have partnered together to ensure the availability of qualified workforce for Gnutti Carlo's needs. Previously known as Shelco Foundries, Gnutti Carlo has created 75 new positions over the past two years.

"Over the past two years the EDC has had the privilege of working with Gnutti Carlo to further establish their presence in Alabama. We are ecstatic to see those efforts into fruition with the ribbon cutting of their machine shop and the creation of 75 new jobs. We are looking forward to working with them further as their facility in Jacksonville fills their needs for their North American market," said Don Hopper, the Executive Director of the Calhoun County Economic Development Council.

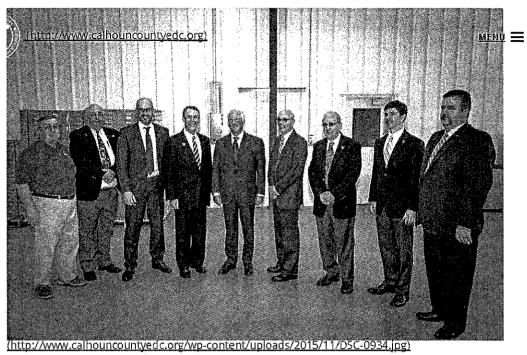


Gnutti Carlo in Jacksonville casts ductile iron components such as brackets, rocker arms, truck door hinges, and water https://www.alheogoopantyedgrings.ry customers include major OEM manufacturers such are not caterpillar MTU, Navistar, Deutz, Ford Motor Company.

For more information on Gnutti Carlo USA, visit their website: <a href="http://www.gnutticarlo.com/en/">http://www.gnutticarlo.com/en/</a> (<a href="http://www.gnutticarlo.com/en/">http://www.gnutticarlo.com/en/</a>.



(http://www.calhouncountyedc.org/wp-content/uploads/2015/11/DSC-0082.jpg)



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## <u>Ceadership Calhoun County Industry Day</u> <a href="mailto:Chttp://www.calhouncountyedc.org/374/">Chttp://www.calhouncountyedc.org/374/</a>)

Posted on Friday, October 23rd, 2015 at 1:30 pm.
Written by Calhoun County EDC (http://www.calhouncountyedc.org/author/admin/)

### Leadership Calhoun County Industry Day

The Calhoun County Chamber of Commerce created the Leadership Calhoun County (LCC) program as a tool to better prepare and build upon leadership resources within the county; each class contains emerging leaders from the northeast Alabama region. For the month of October, the LCC class was introduced to numerous industrial and manufacturing industries as part of the LCC Industry Day. Lindsay Ward, the Director of Business Development for the Calhoun County Economic Development Council, chaired the LCC Industry Day and organized plant tours for the LCC class to learn about the role manufacturing plays in our community.





(http://www.calhouncountyedc.org/wp-content/uploads/2015/10/DSC-0843.jpg)

The LCC group, led by Lisa Morales, began the day with a presentation from Brian McVeigh, the District A. Laney fortified International features of the leadership series discussion, the LCC group then heard about the economic development initiatives that are taking place with the McClellan Development Authority (MDA). Robin Scott, Executive Director of MDA, discussed the role economic development and industry has played in the life of the former fort and what we can expect to see in its future. Following the discussion around MDA, the class then heard from Don Hopper, the Executive Director for the Calhoun County Economic Development Council (EDC). Mr. Hopper discussed the EDC's position in recruiting industry to Calhoun County and went into further detail regarding the success of the programs with the new and expanding industries for our region.

Once the LCC class finished the morning discussion revolving around economic development, they then dispersed into smaller groups to tour different industries in our community and to see first-hand the impact of manufacturing. The LCC groups were able to tour the following industries throughout our area: Changer & Dresser; Gnutti Carlo, USA; Carmin Industries; TapeCraft; Aerospace Coatings International; Eastman; Southern Custom Exhibits; Doncasters-Southern Tool; BAE Systems; Lee Brass; Auto Custom Carpets; The Supply Room; Civilian Marksmanship Program; B.R. Williams Trucking; FITCO; Tyler Union; International Automotive Components; and Federal Mogul. For more information on the Leadership Calhoun County Program contact Lisa Morales with the Calhoun County Chamber of Commerce at 256-237-3536 or at LisaM@CalhounChamber.com (mailto:LisaM@CalhounChamber.com).



(http://www.calhouncountyedc.org/wp-content/uploads/2015/10/DSC-0861.jpg)

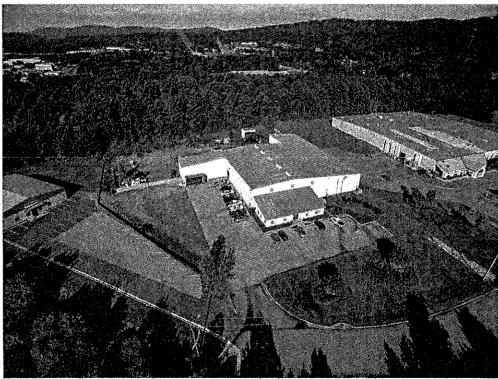
## ENSON Empairement (https://www.calhouncountyedc.org/emsco-MENU = expasion/)

Posted on Thursday, September 17th, 2015 at 1:26 pm.
Written by Calhoun County EDC (http://www.calhouncountyedc.org/author/admin/)



FOR IMMEDIATE RELEASE September 16, 2015

EMSCO EXPANDING IN ANNISTON, ALABAMA



(http://www.calhouncountyedc.org/wp-content/uploads/2015/10/DJI-0078.jpg)



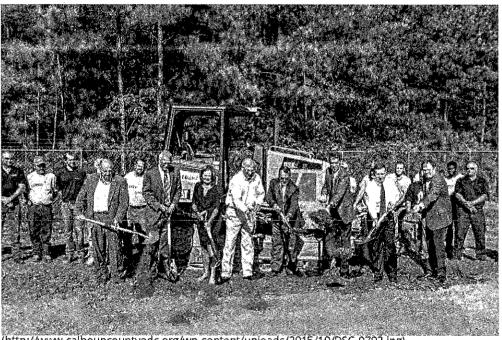
Anniston, AL – The Cashoun County Economic Development Council (EDC) is pleased to announce that local exacting interstry/wEMS/CSI/hvillhbouxtyenklingstheir Anniston operations.

MENU

EMSCO has been serving foundries all over the United States from their Anniston location for over 30 years. Founded in 1977 as Electric Melting Service Company, EMSCO services and installs induction equipment produced by any OEM. Known as the Melting Industry's First Responder, EMSCO operates on the principle that foundries choose suppliers that understand their needs and have established core principles of quick customer response and dedicated customer service that their customers have come to depend on.

The \$4 million expansion to their existing facility will expand their current workforce with the addition of 14 new jobs. The new development at EMSCO will allow for the company to begin production on a new initiative known as HyprCool® Hybrid Process Cooling Systems; this new process will use hybrid adiabatic technology to use less water to cool heating towers that are used for metal-working. This process will prevent overheating during the summer and freezing during the winter season.

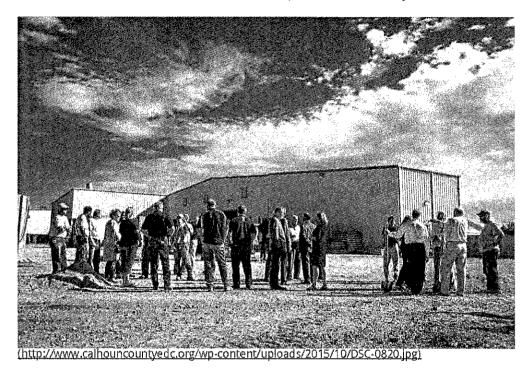
EMSO President Jim Dyer stated, "We have been very pleased with the quality workforce that has run our Southern Operations for three decades. It became an easy choice to expand our operations in Anniston."



(http://www.calhouncountyedc.org/wp-content/uploads/2015/10/DSC-0792.jpg)

Over the past year and a half, the EDC has worked diligently with EMSCO to see their expansion to fruition. "We are thrilled to have EMSCO expanding their operations at their current facility in Anniston," stated Larry Deason, Chairman of the Calhoun County Economic Development Council. "This is an industry that we have developed a strong relationship and worked with to make sure that their expansion needs are met and the best possible scenario is reached."

"We look forward to furthering our footprint within both Anniston and Calhoun County as the expansion piano takehuthanadware allowers the complete of Sandon Takehuthanadware allowers at EMSCO. Horton also said that estimated completion date will be May 2016.



#### **EMSCO**

Founded in 1977 as Electric Melting Service Company, EMSCO has developed a reputation as the Melting Industry's First Responder. EMSCO, Inc. has four locations in the United States: EMSCO North in Massillon, OH; EMSCO South in Anniston, AL; EMSCO Installations in Rancocas, NJ; and EMSCO West in Pico Rivera, CA. For more details on EMSCO, please visit <a href="https://www.emsco.com">www.emsco.com</a> (http://www.emsco.com).

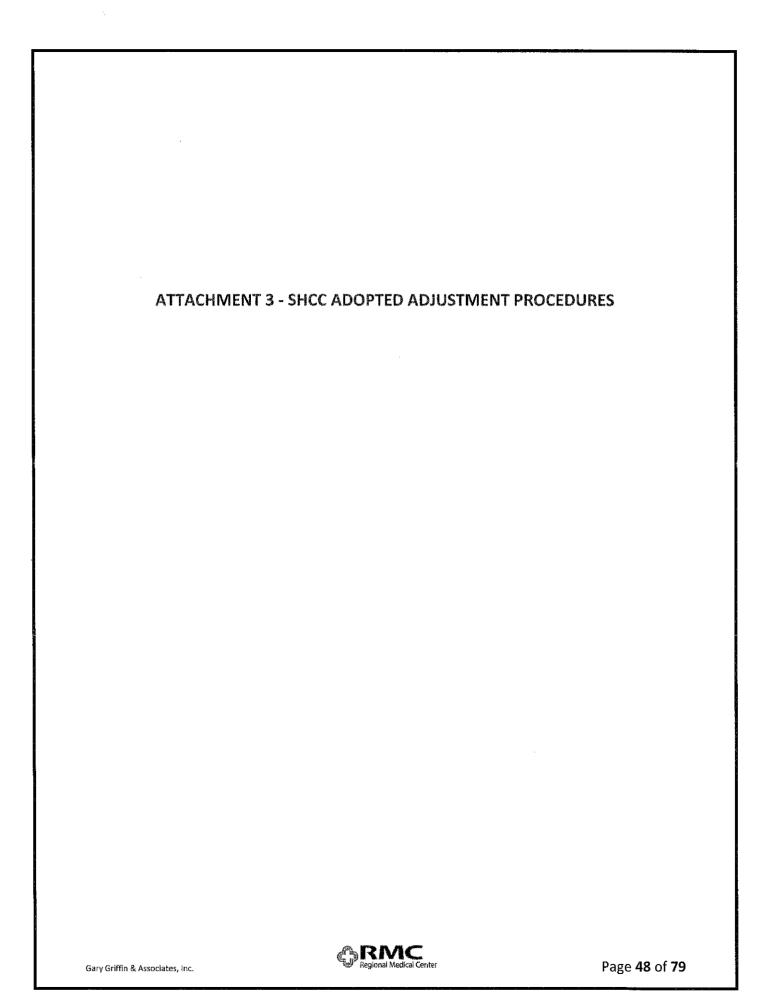
Tags: Alabama (http://www.calhouncountyedc.org/tag/alabama/), Anniston (http://www.calhouncountyedc.org/tag/anniston/), Calhoun County (http://www.calhouncountyedc.org/tag/anniston/), Calhoun County/), Economic Development (http://www.calhouncountyedc.org/tag/economic-development/), EMSCO (http://www.calhouncountyedc.org/tag/eno.com/cag/economic-development/), EMSCO (http://www.calhouncountyedc.org/tag/eno.com/cag/economic-development/), EMSCO (http://www.calhouncountyedc.org/tag/eno.com/cag/economic-development/), EMSCO (http://www.calhouncountyedc.org/tag/eno.com/cag/economic-development/), EMSCO (http://www.calhouncountyedc.org/tag/eno.com/cag/economic-development/), EMSCO (http://www.calhouncountyedc.org/tag/eno.com/cag/economic-development/), EMSCO (http://w

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### CERTIFICATION OF ADMINISTRATIVE RULES FILED WITH THE LEGISLATIVE REFERENCE SERVICE JERRY L. BASSET, DIRECTOR

(Pursuant to Code of Alabama 1975, § 41-22-6, as amended).

I certify that the attached is/are a correct copy/copies of rule/s as promulgated and adopted on the 9th day. of December, 2016, and filed with the agency secretary on the 22<sup>nd</sup> day of December, 2016.

State Health Planning and Development Agency AGENCY NAME: (Statewide Health Coordinating Council) X Amendment; New; Repeal; (Mark appropriate space) Rule No. 410-2-5-.04(2) = (5)(If amended rule, give specific paragraph, subparagraphs, etc., being amended) Rule Title: Plan Revision Procedures

ACTION TAKEN: State whether the rule was adopted without changes from the proposal due to written and oral comments;

No public comments were received; the rule was adopted without changes and as published for comment in the Alabama Administrative Monthly.

NOTICE OF INTENDED ACTION PUBLISHED IN VOLUME XXXIV

ISSUE NO. 11, DATED August 31, 2016.

Statutory Rulemaking Authority: Code of Alabama, 1975 88 22-21-260(13), (15),

(Date Filed) (For LRS Use Only)

REC'D & FILED

DEC 22 2016

LEGISLATIVE REF SERVICE

<u>Alva M. Xambert</u> Alya M. Lambert, Executive Director

State Health Planning and Development Agency (Certifying Officer or his or her Deputy)

(NOTE: In accordance with § 41-22-6(b), as amended, a proposed rule is required to be certified within 90 days after completion of the notice.)



#### 410-2-5-.04 Plan Revision Procedures

- (i) Introduction. The Statewide Health Coordinating Council (SHCC) is responsible for the development of the State Health Plan (SHP) with final approval resting with the Governor. The SHCC desires (a) a process that will maintain a viable and current SHP; (b) a coordinated system of revising the SHP; and (c) an application form to be used by individuals, groups, or other entities that request a specific revision to the SHP commonly called an adjustment.
- (2) There are three types of plan revisions:
- Plan Adjustment In addition to such other criteria that may be set out in the SHP, a requested modification or exception, to the SHP, of limited duration, to permit additional facilities, beds, services, or equipment to address circumstances and meet the identified needs of a specific county, or part thereof, or another specific planning region that is less than statewide and identified in the State Health Plan. A Plan Adjustment is not of general applicability and is thus not subject to the AAPA's rulemaking requirements. Unless otherwise provided by the SHCC, a Plan Adjustment shall be valid for only one (1) year from the date the Plan Adjustment becomes effective, subject to the exceptions provided in this paragraph 2(a). If an Application is not filed with SHPDA seeking a Certificate of Need for all or part of the additional facilities, beds, services or equipment identified in the Plan Adjustment within one (1) year of the Plan Adjustment, the Plan Adjustment shall expire and be null and void. If an Application(s) seeking a Certificate of Need for all or part of the additional facilities, beds, services or equipment identified in the Plan Adjustment is filed prior to the expiration of the one (1) year period, the Plan Adjustment shall remain effective for purposes of such pending Certificate of Need Application(s). Such one (1) year period shall be further extended for the duration of any deadline provided by SHPDA for the filing of applications as part of a batching schedule established in response to a letter of intent filed within nine (9) months of the effective date of the adjustment. Upon the expiration of such deadlines, no Certificate of Need Applications shall be accepted by SHPDA which are based, in whole or in part, upon the expired Plan Adjustment.
- (b) Statistical Update An update of a specific section of the SHP to reflect more current population, utilization, or other statistical data.
- (c) Plan Amendment The alteration or adoption of rules, policies, methodologies, or any other plan revision that does not meet the plan adjustment or statistical update definition. An amendment is of "general applicability" and subject to the AAPA's rulemaking requirements.



- (3) Application Procedures.
- (a) Application Procedure for Plan Adjustment—Any person may propose an adjustment to the SHP, which will be considered in accordance with the provisions of SHPDA Rule 410-2-5-.04(4). The proposal will state with specificity the proposed language of the adjustment on such forms as may be prescribed by SHPDA from time to time and shall meet the electronic filing requirements of SHPDA Rule 410-1-3-.09 (Electronic Filing).
- (b) Procedure for Statistical Update SHPDA staff shall make statistical updates to the SHP as needed. The SHCC shall be informed at its next regularly scheduled meeting of such updates.
- (c) Application Procedure for Plan Amendment Any person may propose an amendment to the SHP by submitting a detailed description of the proposal to the SHPDA, on such forms as may be prescribed by SHPDA from time to time, in accordance with the electronic filing requirements of SHPDA Rule 410-1-3-.09 (Electronic Filing). Such amendment shall be considered in accordance with the provisions of Rule 410-2-5-.04(4). The proposal will state with specificity the proposed language of the amendment. If it is to amend a methodology, the exact formula will be included, as well as the results of the application of the formula. The SHCC may also consider Plan Amendments on its own motion.
- (4) Review Cycle
- (a) Within fifteen (15) days from the date of receipt of an application for an amendment or adjustment, the SHPDA staff shall determine if the applicant has furnished all required information for SHCC review and may thus be accepted as complete. The SHCC Chairman and the applicant will be notified when the application is accepted as complete.
- Within forty-five (45) days after the application is deemed complete, the application will be added to the SHCC calendar for review. SHPDA shall provide notice of the application for an amendment or adjustment when the application is deemed complete to: (1) all health care facilities holding a Certificate of Need in the county where the adjustment is requested; (2) all certificated health care facilities known to provide similar services in adjacent counties; and (3) such health care associations, state agencies and other entities that have requested to be placed on SHPDA's general notice list for such county. Once an application is deemed complete, persons other than the applicant will have thirty (30) days from the date of completion to electronically file statements in opposition to or in support of the application, as well as any other documentation they wish to be considered by the SHCC. All such documentation shall be filed with SHPDA in accordance with the provisions of Rule 410-1-3-.09 (Electronic Filing), together with a certification that it has been served on the applicant and/or any other persons that have filed notices of support or opposition to the application. No documentation may be submitted beyond the deadlines in this subsection and subsection (3) unless authorized by written order issued by the Chairperson. All persons shall adhere to SHPDA's rules governing electronic filing.
- (c) A person seeking a Plan Adjustment shall also provide proof of publication of a notice of the proposed adjustment and the SHCC hearing or meeting scheduled to consider the adjustment



in a newspaper having general circulation in the county in which the proposed adjustment is requested, as well as any other county in the service area for which the adjustment is proposed. Such notice shall be published between fifteen (15) and twenty (20) days prior to the hearing date and shall be in such form as may be prescribed by SHPDA's Executive Director.

- (d) Procedure for Consideration of Plan Adjustments. Proposed Plan Adjustments deemed complete will be placed on the SHCC agenda (individually or collectively) for a public hearing without further action by the SHCC. Interested parties may address the proposed Plan Adjustments at the SHCC meeting, subject to such time limits and notice requirements as may be imposed by the SHCC Chairman. If the SHCC approves the Plan Adjustment in whole or in part, the adjustment, along with the SHCC's favorable recommendation, will be sent to the Governor for his consideration and approval/disapproval. A Plan Adjustment shall be deemed disapproved by the Governor if not acted upon within fifteen (15) days.
- (e) Procedure for Consideration of Plan Amendments. A proposed Plan Amendment deemed complete will be placed on the SHCC agenda (individually or along with other proposed amendments) for an initial determination if the proposed amendment should be published in accordance with the AAPA and set for public hearing. At the Chairman's discretion, interested parties may be allowed to address the SHCC regarding the proposed amendments prior to such initial consideration. If the SHCC accepts the amendment for publication and hearing in accordance with the AAPA, SHPDA shall cause such publication and notice to be issued in accordance with the AAPA and the provisions of Rule 410-1-3-10. Interested parties may address the proposed Plan Amendment at the SHCC meeting, subject to such time limits and notice requirements as may be imposed by the SHCC Chairman.
- (f) If approved by the SHCC, a Plan Amendment, along with the SHCC's favorable recommendation, will be sent to the Governor for his approval or disapproval. A Plan Amendment shall be deemed disapproved by the Governor if not acted upon within fifteen (15) days. Upon approval by the Governor, a Plan Amendment shall be filed with the Legislative Reference Service for further review in accordance with the AAPA. No party shall have any rights of administrative review, reconsideration or appeal of the approval or denial of a Plan Amendment except as may be specifically provided in the AAPA.
- (g) MEDIATION. At the discretion of the Chairman of the SHCC, non-binding mediation may be used to resolve differences between interested parties in regard to any pending matter before the SHCC. Said mediation will be conducted by the Chairman of the SHCC or his or her designee. Any modification or compromise relating to a pending proposal resulting from the mediation shall be sent to all interested parties as defined in paragraph (4)(b). No statement, representation or comment by any party to the Mediation shall be used, cited to, referenced or otherwise introduced at the SHCC's hearing on the proposal in question. Any proposed compromise or other agreement between the parties shall not be binding upon the SHCC.
- (5) Filing Fees. Any person proposing a Plan Adjustment shall be required to pay an administrative fee equal to the minimum fee set by SHPDA for the filing of a Certificate of Need Application. Such fees shall be non-refundable and shall be used to defray costs associated with the processing and consideration of Plan Adjustment requests. All required filing fees must be



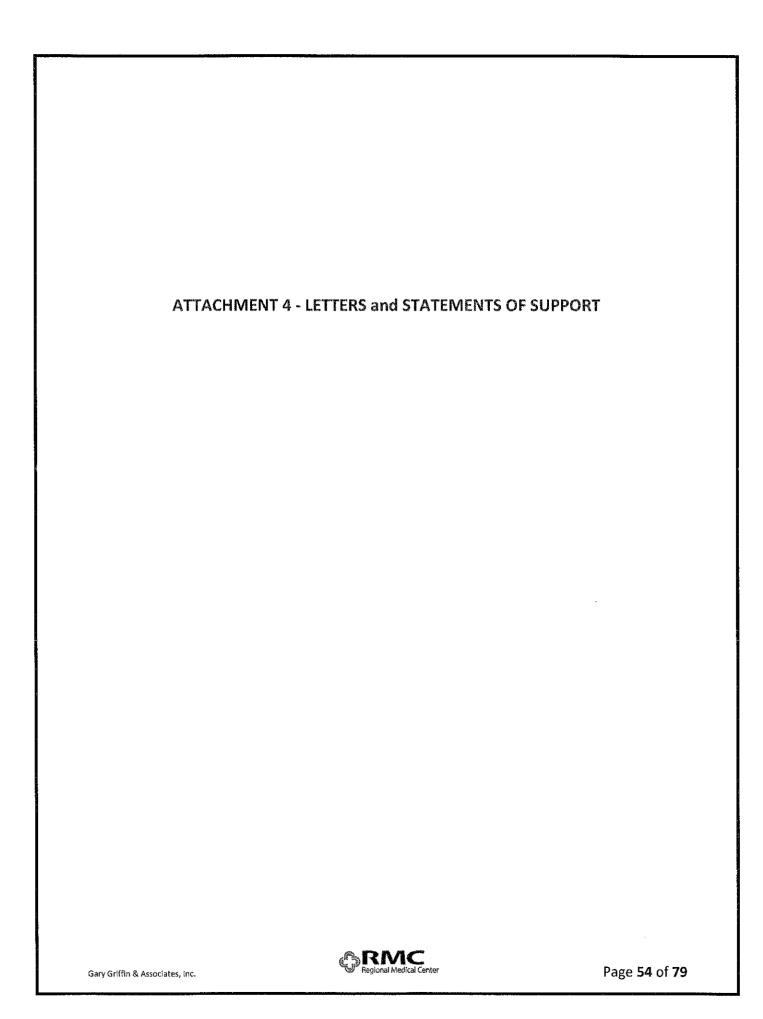
submitted to the State Agency via overnight mail or other delivery method and marked in such a way as to clearly identify the fee with the electronic submission; or the fee may be submitted electronically via the payment portal available through the State Agency's website.

Author: Statewide Health Coordinating Council (SHCC). Statutory Authority: § 22-21-260(4), Code of Alabama, 1975.

History: Effective November 22, 2004. Amended: Filed: February 1, 2013; effective: March 8,

2013. Amended: Filed: December 22, 2016; effective: February 6, 2017.





## CALHOUN COUNTY SHERIFF'S OFFICE



## Matthew Wade

March 2, 2017

Mr. Alva Lambert, Executive Director State Health Planning and Development Agency P.O. Box 303025 Montgomery, AL 36130-3025

Dear Mr. Lambert:

As a law enforcement official, I have seen first-hand the need for additional psychiatric beds in our area. The combined 45 Psychiatric beds that currently exist at Regional Medical Center-Anniston and Regional Medical Center-Jacksonville are not sufficient to accommodate the current demand for beds and consequently, we are forced to house mental patients in our detention center where we are not equipped to provide the care and treatment that they need.

Please give strong consideration to increasing the number of psychiatric beds at these two hospitals. Doing so will certainly enable law enforcement agencies to place our citizens in an appropriate level of care and free up our detention centers to house the people who really need to be there.

Sincerely,

Matthew Wade, Sheriff Calhoun County Alabama

400 West 8th Street • Anniston, Alabama 36201 • Office: (256) 236-6600 • Fax: (256) 237-6321 E-mail: sheriff@calcoso.org



## CALHOUN COUNTY SHERIFF'S OFFICE



## Matthew Wade

March 2, 2017

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Sincerely,

John Garlick, Chief Deputy Calhoun County Sheriff's Office

400 West 8th Street · Anniston, Alabama 36201 · Office: (256) 236-6600 · Fax: (256) 237-6321 E-mail: sheriff@calcoso.org



400 East Tenth Street, Post Office Box 2208 Anniston, Alabama 36202 256.235.5121 www.tmccares.org



February 28, 2017

Mr. Alva Lambert, Executive Director State Health Planning and Development Agency P.O. Box 303025 Montgomery, AL 36130-3025

Dear Mr. Lambert:

As a practicing psychiatrist at Regional Medical Center-Anniston, I am very much in support of adding psychiatric beds at this facility. Our current bed compliment is inadequate to handle the increasing number of mental health patients that are entering our facility. If there are no beds available, we are hard-pressed to find other facilities that are willing to take these patients and they are forced to remain in our Emergency Room until we can find suitable placement. This is not the best scenario as many of these patients are in extreme distress upon arrival and need to be moved to a more appropriate environment as quickly as possible.

Increasing our bed compliment will enhance our level of flexibility and we urge you to strongly consider this application.

Sincerely,

Naila Siddigui, M.D.





1702 Noble Street, Suite 103 Anniston, Alabama 36201 Telephone (256) 241-2800 Fax (256) 231-1744

COMMISSIONERS FRED WILSON

> TIM HODGES David 2

DON HUDSON Darks 3

10. Hees Danks & Leepatterson Danks 1 KENNETH L. JOINER
County Administrator

THOMAS M SOWA

March 1, 2017

Mr. Alva Lambert, Executive Director State Health Planning and Development Agency P. O. Box 303025 Montgomery, AL 36130-3025

Dear Mr. Lambert:

As a member of the Calhoun County Commission, I am writing to express my support for additional psychiatric beds at Regional Medical Center – Anniston and Regional Medical Center – Jacksonville.

These two facilities, with 45 beds between them, are often close to capacity and therefore unable to handle an ever-increasing demand for mental health services. We depend on Regional Medical Center to meet the health care needs of our community as many of our citizens are unable or unwilling to drive out of the area for healthcare. These additional beds would give the Commission a greater comfort level in knowing that we have the ability to take care of our citizens close to home.

I am in complete support of Regional Medical Center's request for additional psychiatric beds.

Sincerely,

Chairman

Commissioner, District 2

TH:jb





1702 Noble Street, Suite 103 Anniston, Alabama 36201 Telephone (266) 241-2800 Fax (256) 231-1744

COMMISSIONERS

FRED WILSON Didnet 1 THE HODGES DIGNET PON HUDEON DIGNET 3 J.D. HESS DUGGET 4

LEE PATTERSON Dinks 5 March 1, 2017

KENNETH L JOINER County Administrator

THOMAS M SOWA

Mr. Alva Lambert, Executive Director State Health Planning and Development Agency P. O. Box 303025 Montgomery, AL 36130-3025

Dear Mr. Lambert:

As a member of the Calhoun County Commission, I am writing to express my support for additional psychiatric beds at Regional Medical Center — Anniston and Regional Medical Center — Jacksonville.

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I am in complete support of Regional Medical Center's request for additional psychiatric beds.

Sincerely,

Fred Wilson

Commissioner, District 1

Fredwilson

FW;jh





1702 Noble Street, Suite 103 Anniston, Alabama 36201 Telephone (256) 241-2500 Fax (256) 231-1744

COMMISSIONERS

FRED WILSON Dixpict 1

TIM HODGES District 2

DON HUDSON David 3

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J.D. HESS Diaries 4

LEE PATTERSON Didde 5 KENNETH L. JOINER

THOMAS M. SOWA

March 1, 2017

Mr. Alva Lambert, Executive Director State Health Planning and Development Agency P. O. Box 303025 Montgomery, AL 36130-3025

Dear Mr. Lambert:

As a member of the Calhoun County Commission, I am writing to express my support for additional psychiatric beds at Regional Medical Center — Anniston and Regional Medical Center — Jacksonville.

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I am in complete support of Regional Medical Center's request for additional psychiatric beds.

Sincerely,

Don Hudson

Commissioner, District 3

DH;jh





1702 Noble Street, Suite 103 Anniston, Alabama 36201 Telephone (256) 241-2800 Fax (256) 231-1744

COMMISSIONERS

FRED WILSON
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TIM HODGES
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DON HODSON
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J.D. HESS District 4

LEE PATTERSON Daties 5 KENNETH L. JOINER

THOMAS M SOWA

March 1, 2017

Mr. Alva Lambert, Executive Director State Health Planning and Development Agency P. O. Box 303025 Montgomery, AL 36130-3025

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These two facilities, with 45 beds between them, are often close to capacity and therefore unable to handle an ever-increasing demand for mental health services. We depend on Regional Medical Center to meet the health care needs of our community as many of our citizens are unable or unwilling to drive out of the area for healthcare. These additional beds would give the Commission a greater comfort level in knowing that we have the ability to take care of our citizens close to home.

I am in complete support of Regional Medical Center's request for additional psychiatric beds.

Sincerely,

J. D. Hess

Commissioner, District 4

Hilli





1702 Noble Street, Suite 103 Anniston, Alabama 26201 Telephone (256) 241-2800 Fax (256) 231-1744

COMMISSIONERS

FRED WILSON District |

TIM HODGES District 2

DON HUDSON

J.D. HESS District of

David 4

LEE PATTERSON

David 5

March 1, 2017

KENNETH L. JOINER
County Administrator

THOMAS M. SOWA

Mr. Alva Lambert, Executive Director State Health Planning and Development Agency P. O. Box 303025 Montgomery, AL 36130-3025

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As a member of the Calhoun County Commission, I am writing to express my support for additional psychiatric beds at Regional Medical Center – Anniston and Regional Medical Center – Jacksonville.

These two facilities, with 45 beds between them, are often close to capacity and therefore unable to handle an ever-increasing demand for mental health services. We depend on Regional Medical Center to meet the health care needs of our community as many of our citizens are unable or unwilling to drive out of the area for healthcare. These additional beds would give the Commission a greater comfort level in knowing that we have the ability to take care of our citizens close to home.

I am in complete support of Regional Medical Center's request for additional psychiatric beds.

Sincerely,

Lee Patterson

Commissioner, District 5

LPgh



February 15, 2017

Mr. Alva Lambert, Executive Director State Health Planning and Development Agency P.O. Box 303025 Montgomery, AL 36130-3025

Dear Mr. Lambert:

As an Emergency Room physician at Regional Medical Center-Anniston, I would like to express my support for additional psychiatric beds at this facility.

When our existing psychiatric unit is at or near capacity (as it often is), we struggle to find appropriate placement for patients in need of mental health services. Oftentimes, these patients have to spend many hours, sometimes days, in our Emergency Room while awaiting placement. Not only is this of no benefit to them, but these bottlenecks hinder our ability to treat other medical emergencies in a timely fashion.

I urge you to give the application strong consideration.

Sincerely,

William C. Ferguson, M.D.





February 14, 2017

Mr. Alva Lambert, Executive Director State Health Planning and Development Agency P.O. Box 303025 Montgomery, AL 36130-3025

Dear Mr. Lambert:

As a practicing Nurse Practitioner at Regional Medical Center-Jacksonville, I am very much in support of adding psychiatric beds at this facility. Our current bed compliment is inadequate to handle the increasing number of mental health patients that are entering our facility. If there are no beds available, we are hard-pressed to find other facilities that are willing to take these patients and they are forced to remain in our Emergency Room until we can find suitable placement. This is not the best scenario as many of these patients are in extreme distress upon arrival and need to be moved to a more appropriate environment as quickly as possible.

increasing our bed compliment will enhance our level of flexibility and we urge you to strongly consider this application.

-1 OK

Sincerely,

Jeri Tebo

1701 Pelham Road South • P.O. Box 999 • Jacksonville, AL 36265 • 256-435-4970 • www.rmccares.org



400 East Tenth Street, Post Office Box 2208 Anniston, Alabama 36202 256,235.5121 www.tmccares.org



February 7, 2017

Mr. Alva Lambert, Executive Director State Health Planning and Development Agency P.O. Box 303025 Montgomery, AL 36130-3025

Dear Mr. Lambert:

This letter is being written to express my support for additional psychiatric beds at Regional Medical-Anniston and Regional Medical Center-Jacksonville.

As a current board member of these two facilities, i am often engaged in dialogue pertaining to the need to add more beds to our current compliment. This will allow us the opportunity to further our mission of accommodating the needs of the citizens in our five-county service area.

I urge you to approve the request for additional psychiatric beds. Your approval could very well represent a life-changing event for residents that we are struggling to accommodate due to increased demand for psychiatric services.

Sincerely,

James Roberts, Vice Chairman





February 15, 2017

Mr. Alva Lambert, Executive Director State Health Planning and Development Agency P.O. 8ox 303025 Montgomery, AL 36130-3025

Dear Mr. Lambert:

As an Emergency Room physician at Regional Medical Center-Jacksonville, I would like to express my support for additional psychiatric beds at this facility.

When our existing psychiatric unit is at or near capacity (as it often is), we struggle to find appropriate placement for patients in need of mental health services. Oftentimes, these patients have to spend many hours, sometimes days, in our Emergency Room while awaiting placement. Not only is this of no benefit to them, but these bottlenecks hinder our ability to treat other medical emergencies in a timely fashion.

I urge you to give the application strong consideration.

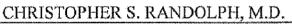
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David T. feeth

1701 Pelham Road South • P.O. Box 999 • Jacksonville, AL 36265 • 256-435-4970 • www.rmccares.org



901 Leighton Avenue • Suite 303 Anniston, At 36207



Telephone: (256) 235-0744 Fax: (256) 235-0761

**PSYCHIATRY** 

February 28, 2017

Mr. Alva Lambert, Executive Director State Health Planning and Development Agency P.O. Box 303025 Montgomery, AL 36130-3025

Dear Mr. Lambert:

As a practicing psychiatrist at Regional Medical Center-Anniston, I am very much in support of adding psychiatric beds at this facility. Our current bed compliment is inadequate to handle the increasing number of mental health patients that are entering our facility. If there are no beds available, we are hard-pressed to find other facilities that are willing to take these patients and they are forced to remain in our Emergency Room until we can find suitable placement. This is not the best scenario as many of these patients are in extreme distress upon arrival and need to be moved to a more appropriate environment as quickly as possible.

Increasing our Bed compliment will enhance our level of flexibility and we urge you to strongly consider this application.

Sincerely,

Christopher Randolph, M.D.



400 East Tenth Street, Post Office Box 2208 Anniston, Alabama 36202 256.235.5121 www.rmccares.org



February 7, 2017

Mr. Alva Lambert, Executive Director State Health Planning and Development Agency P.O. Box 303025 Montgomery, AL 36130-3025

Dear Mr. Lambert:

This letter is being written to express my support for additional psychiatric beds at Regional Medical-Anniston and Regional Medical Center-Jacksonville.

As a current board member of these two facilities, I am often engaged in dialogue pertaining to the need to add more beds to our current compliment. This will allow us the opportunity to further our mission of accommodating the needs of the citizens in our five-county service area.

I urge you to approve the request for additional psychiatric beds. Your approval could very well represent a life-changing event for residents that we are struggling to accommodate due to increased demand for psychiatric services.

Sincerely,

Bud Owsley



400 East Tenth Street, Post Office Box 2208 Anniston, Alabama 36202 256.235.5121 www.rmccares.org



February 7, 2017

Mr. Alva Lambert, Executive Director State Health Planning and Development Agency P.O. Box 303025 Montgomery, AL 36130-3025

Dear Mr. Lambert:

This letter is being written to express my support for additional psychiatric beds at Regional Medical-Anniston and Regional Medical Center-Jacksonville.

As a current board member of these two facilities, I am often engaged in dialogue pertaining to the need to add more beds to our current compliment. This will allow us the opportunity to further our mission of accommodating the needs of the citizens in our five-county service area.

I urge you to approve the request for additional psychiatric beds. Your approval could very well represent a life-changing event for residents that we are struggling to accommodate due to increased demand for psychiatric services.

Sincerely,

Jimmie Thompson, III, Secretary



400 East Tenth Street, Post Office Box 2208 Anniston, Alabama 36202 256.235.5121 www.tmccares.org



February 7, 2017

Mr. Alva Lambert, Executive Director State Health Planning and Development Agency P.O. Box 303025 Montgomery, AL 36130-3025

Dear Mr. Lambert:

This letter is being written to express my support for additional psychiatric beds at Regional Medical-Anniston and Regional Medical Center-Jacksonville.

As a current board member of these two facilities, I am often engaged in dialogue pertaining to the need to add more beds to our current compliment. This will allow us the opportunity to further our mission of accommodating the needs of the citizens in our five-county service area.

I urge you to approve the request for additional psychiatric beds. Your approval could very well represent a life-changing event for residents that we are struggling to accommodate due to increased demand for psychiatric services.

Sincarake

Billy Grizzard, Chairmah



400 East Tenth Street, Post Office Box 2208 Anniston, Alabama 36202 256,235,5121 www.rmccares.org



January 27, 2017

Mr. Alva Lambert, Executive Director State Health Planning and Development Agency P.O. Box 303025 Montgomery, AL 36130-3025

Dear Mr. Lambert:

The purpose of this correspondence is to request that the Northeast Alabama Regional Medical Center system be allowed to add psychiatric beds to its facilities. The two facilities that make up the system, Regional Medical Center-Anniston and Regional Medical Center-Jacksonville, currently staff 20 beds and 25 beds, respectively. Both facilities are running at greater than 80% occupancy and the demand for additional beds continues to grow. These are the only two facilities in there five county service area that staff psychiatric beds and it is paramount that they be given consideration for expansion:

Thank you for your consideration of this very important application. I have no doubt that the approval of additional psychiatric beds would greatly enhance the ability of these facilities to provide a much-needed service.

Sincerely,

David Zinn, M.D. Chief Medical Officer



400 East Tenth Street, Post Office Box 2208 Anniston, Alabama 36202 256.235.5121 www.rmccares.org



January 24, 2017

Mr. Alva Lambert, Executive Director State Health Planning and Development Agency P.O. Box 303025 Montgomery, AL 36130-3025

Dear Mr. Lambert:

The purpose of this correspondence is to request that the Northeast Alabama Regional Medical Center system be allowed to add psychiatric beds to its facilities. The two facilities that make up the system, Regional Medical Center-Anniston and Regional Medical Center-Jacksonville, currently staff 20 beds and 25 beds, respectively. Both facilities are running at greater than 80% occupancy and the demand for additional beds continues to grow. These are the only two facilities in there five county service area that staff psychiatric beds and it is paramount that they be given consideration for expansion.

Thank you for your consideration of this very important application. I have no doubt that the approval of additional psychiatric beds would greatly enhance the ability of these facilities to provide a much-needed service.

Sincerely,

Blane Bateman, D.O.

Chief of Staff



February 28, 2017

Mr. Alva Lambert, Executive Director State Health Planning and Development Agency P.O. Box 303025 Montgomery, AL 36130-3025

W. Thomas Mos

Dear Mr. Lambert:

As a practicing psychiatrist at Regional Medical Center-Anniston, I am very much in support of adding psychiatric beds at this facility. Our current bed compliment is inadequate to handle the increasing number of mental health patients that are entering our facility. If there are no beds available, we are hard-pressed to find other facilities that are willing to take these patients and they are forced to remain in our Emergency Room until we can find suitable placement. This is not the best scenario as many of these patients are in extreme distress upon arrival and need to be moved to a more appropriate environment as quickly as possible.

Increasing our bed compliment will enhance our level of flexibility and we urge you to strongly consider this application.

Sincerely,

Andrea Thomas, M.D.





February 14, 2017

Mr. Alva Lambert, Executive Director State Health Planning and Development Agency P.O. Box 303025 Montgomery, AL 36130-3025

Dear Mr. Lambert:

As a practicing Nurse Practitioner at Regional Medical Center-Jacksonville, I am very much in support of adding psychiatric beds at this facility. Our current bed compliment is inadequate to handle the increasing number of mental health patients that are entering our facility. If there are no beds available, we are hard-pressed to find other facilities that are willing to take these patients and they are forced to remain in our Emergency Room until we can find suitable placement. This is not the best scenario as many of these patients are in extreme distress upon arrival and need to be moved to a more appropriate environment as quickly as possible.

Increasing our bed compliment will enhance our level of flexibility and we urge you to strongly consider this application.

Sincerely,

Ann Couch

1701 Pelham Road South • P.O. Box 999 • Jacksonville, AL 36265 • 256-435-4970 • www.rmccares.org



## aristo:::e|r

February 15, 2017

Mr. Alva Lambert, Executive Director State Health Planning and Development Agency P.O. Box 303025 Montgomery, AL 36130-3025

Dear Mr. Lambert:

As an Emergency Room physician at Regional Medical Center-Anniston, I would like to express my support for additional psychiatric beds at this facility.

When our existing psychiatric unit is at or near capacity (as it often is), we struggle to find appropriate placement for patients in need of mental health services. Oftentimes, these patients have to spend many hours, sometimes days, in our Emergency Room while awaiting placement. Not only is this of no benefit to them, but these bottlenecks hinder our ability to treat other medical emergencies in a timely fashion.

I urge you to give the application strong consideration.

Sincerely,

Michael Bobo, M.D.

arsto: er P. O. Box 1888 Birmingham, Alabama 35201-1888



## risto:::er

February 15, 2017

Mr. Alva Lambert, Executive Director State Health Planning and Development Agency P.O. Box 303025 Montgomery, AL 36130-3025

Dear Mr. Lambert:

As an Emergency Room physician at Regional Medical Center-Anniston, I would like to express my support for additional psychiatric beds at this facility.

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I urge you to give the application strong consideration.

Sincerely,

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Joseph Kaplan, M.D.

\_risto::e'r

P. O. Box 1888

Birmingham, Alabama 35201-1888



400 East Tenth Street, Post Office Box 2208 Anniston, Alabama 36202 256,235.5121 www.rmccares.org



February 7, 2017

Mr. Alva Lambert, Executive Director State Health Planning and Development Agency P.O. Box 303025 Montgomery, AL 36130-3025

sandra Sudduth

Dear Mr. Lambert:

This letter is being written to express my support for additional psychiatric beds at Regional Medical-Anniston and Regional Medical Center-Jacksonville.

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I urge you to approve the request for additional psychiatric beds. Your approval could very well represent a life-changing event for residents that we are struggling to accommodate due to increased demand for psychiatric services.

Sincerely,

Sandra Sudduth



## aristo::elr

February 15, 2017

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I urge you to give the application strong consideration.

Sincerely,

Michael Bobo, M.D.

aristo : er p. O. Box 1888 Birmingham, Alabama 35201-1888



## aristo :: elr

February 15, 2017

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Sincerely,

aristo : P. O. Box 1888 Birmingham, Alabama-35201-1888

